

Nonthavej Hospital Public Company Limited
บริษัท โรงพยาบาลนนทเวช จำกัด (มหาชน)



ANNUAL REPORT 2014

รายงานประจำปี 2557





ANNUAL REPORT 2014

> Contents



Message From The Chairman

Board of Directors

Report of the Audit Committee

Summary of results important. 19

1. Policy and Overall Busienss Operation	21
2. Business Operations	25
3. Risks Factors	32
4. General Information	34
5. Management &Organizational Chart	37
6. Policy of Dividend Payment	39
7. Management Structure	41
8. Good Corporate Governance	48
9. Corporate Social Responsibilities (CSR)	69
10 Internal Control and Risk Management	75
11. Transaction with Subsidiaries	77
12. Summary of the Company 's Financial Informations	78
13. Analysis and Explanation of Management	81

Report on the Board of Directors' responsibilities for financial statements 88

AUDITOR'S REPORT 89

Financial Statement 90



Message From The Chairman

Dear Shareholders,

With over 33 years of experience, Nonthavej Hospital has established a good reputation among those who have used our services. We are committed to further development and growth in order to continue providing services of high quality and standards that provide satisfaction.

The Company places importance on continuous development and improvement of services through commitment to the development of quality standards, receiving JCI accreditation from the Joint Commission International (USA), Hospital Accreditation (HA), a hospital quality system designed for quality patient care based on academic foundations and ongoing development as a model to be followed. The Company has also been recognized for the Good Practice of Endometriosis in the care of endometriosis patients by the Healthcare Accreditation Institute (Public Organization) and achieved accreditation to ISO 15189 :2007 for laboratory practices, GMP/HACCP standards for patients' food and ISO 50001:2011 energy management standards, creating confidence in our services. Focusing on holistic health care helps users of our services to improve their quality of life and developing specialist care centers with the development of medical personnel and the latest medical technology increases service capabilities. The development of service procedures with the introduction of information systems has helped to increase the speed and accuracy of our services.

In the past year, the Board of Directors has approved policies against corruption and shown its intent by joining the Private Sector Collective Action Coalition Against Corruption on 8 December 2014 as the 397th company and by announcing anti-corruption policies which have been communicated to all relevant parties to be put into practice. To ensure that staff at all levels understand the anti-corruption policies and work with morality, the Board of Directors instituted the "Dhamma...(khad) Jai" and white hospital projects in order to train staff to have right thought and action, to be aware of their responsibilities in carrying out their duties, to have discipline and to put the public interest over self-interest.

The Board of Directors would like express our thanks to all of the shareholders for their trust and support for the Company's operations. The Company will be administered efficiently with good governance and transparency for the greatest benefit to the shareholders and investors. We would also like to thank the medical team, medical personnel and all staff for their cooperation and their full commitment to the development of medical care.



P. Prommas.

Mrs. Patama Prommas

Chairman



Board of Directors



Management Of Nonthavej Hospital Public Relations



Ages	59 years old
Relationship of Management	Daughter of Mr. Lopchai Kaenrattana and Spouse of Dr. Prompan Prommas, M.D.
Education	Master Degree of Administation from Kasertsart University
Training	<ul style="list-style-type: none"> - Directors Certification Program - Company Secretary Program - Investors ' Relations Program
Experience	2006 - Present : Vice Executive Officer (CEO) / Vice Hospital Director 1984 - Present : Executive Director / Authorized Director
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	60,311,000 shares (In name of spouse 9,670,000 shares)
% of Share	37.69% % (In name of spouse 6.04 %)
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7
Attendance in meeting of Remuneration Committee	1/1



Ages	89 years old
Relationship of Management	Father of Mrs. Patama Prommas
Education	High school from Treamudomsuksa
Training	-None-
Experience	1979 – Present : Chairman of Nonthavej Hospital PLC.
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	37,581,800 Shares
% of Share	23.49 %
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7



Ages	63 years old
Relationship of Management	Spouse of Mrs. Patama Prommas
Education	MB.(Siriraj College Mahidol University) Medical
Training	-Thai Board of Pediatric -Directors Certification Program
Experience	2006 – Present : Chief Executive Officer (CEO) / Authorized Director 1983 – 2006 : Hospital Director
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	60,311,000 shares(In name of spouse 50,641,000 shares)
% of Share	37.69% % (In name of spouse 31.65 %)
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7
Attendance in meeting Nomination Committee	1/1



Ages	87 years old
Relationship of Management	Sister of Dr. Charoon Charoon Chairroj, M.D.
Education	- Prasanmit Vithayalai - Diploma in Accounting from Thammasat University, and politics.
Training	Directors Certification Program
Experience	1977 – Present : Owner Promphanvittaya School
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	3,390,000 Shares
% of Share	2.12 %
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7
Attendance in meeting Nomination Committee	1/1



Dr.Charoon Chairroj, M.D.

Non-Executive Director (Independence Director) /
Audit Committee Director / Chairman of the
Remuneration Committee

Ages	83 years old
Relationship of Management	Brother of Mrs.Prompan Siripat
Education	B.Sc.MD.Diploma Thai Board of Anesthesiology
Training	Directors Certification Program
Experience	1989 - 1998 : Director Member Royal Society Anaesthesia of Thailand
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	700,000 Shares
% of Share	0.44 %
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7
Attendance in meeting Audit Committee	6/6
Attendance in meeting Remuneration Committee	1/1



Ages	72 years old
Relationship of Management	- None -
Education	<p>1965 : Bachelor's Degree, Accounting, Chulalongkorn University</p> <p>1969 : Master's Degree ,Accounting Science, University of Illinois,U.S.A.</p> <p>1974 : Doctorate , Accounting, University of Illinois,U.S.A Courses in Directors' Duties.</p>
Training	<p>2000 : Chairman 2000 Program 1/2000 , Thai Institute of Directors Association.</p> <p>2003 : Directors Accreditation Program: DAP 6/2003 , Thai Institute of Directors Association.</p> <p>2004 : Directors Certification Program: DCP 42/2004 , Thai Institute of Directors Association.</p> <p>2005 : Audit Committee Program:ACP 6/2005, Thai Institute of Directors Association. Certified Professional Auditor (C.P.A.)</p> <p>2008 : Chartered Director, Thai Institute of Directors.</p>
Experience	<p>Since 2005 :- Director, Public Sector Audit and Evaluation Committee . Chairman, Public Sector Audit and Evaluation Sub-Committee , Southern Province Group ,The Prime Minister's Office.</p> <p>- Director, Performance Evaluation of state Enterprise Committee, Ministry of Finance.</p> <p>- Chairman, Sub-Committee for Preparation of Memorandum of Understanding between State Enterprise-Public Finance Institute,Ministry of Finance.</p> <p>Since 2003 : Director, Government Accounting Standards and Policies, The Comptroller General's Department, Ministry of Finance.</p> <p>Since 2002 : Director, Sucommittee for Formulating Financial Reports from Public and Private Higher Education Institutions, Commission on Higher Education, Ministry of Education.</p> <p>Since 2002 : Independence Director / Chairman of the Audit Committee, Thai Plastic and Chemicals ,PCL.</p>

Since 2001 : Chairman of the Professional Ethics Subcommittee, Federation of the Accounting Profession .

Since 2000 : Director, Advisory Subcommittee for the Program to Develop Budgetary, Inventory, Financial, and Cost Accounting Systems, Commission on Higher Education, Ministry of Education.

Since 2000 : Associate Judge, The Central Intellectual and International Trade Court.

Since 2000 : Director, Internal Audit Development for Civil Service, Ministry of Finance.

Since 1997 : Director, Fund Management Committee, King Prajadhipok's Institute.

Since 1996 : Director and Member of the Audit Committee ,The Fund for Educational Loans, Ministry of Finance.

Since 1996 : Director Finance and Property Committee , Suranaree University of Technology, Mae Fah Luang University, Walailak University, Mahachulalongkorn – rajavidyalaya University.

Since 1980 : Chairman, Ninsuvan Management Consultants Co.,Ltd.

Position Director / Executive in other Listed Company

- Position in other Listed Company	Independence Director and Chairman of the Audit Committee, Thai Plastic and Chemicals ,PCL.
------------------------------------	---

- Position in other Unlisted Company	1. Ninsuvan Company Co.,Ltd. Position : Chairman of Director 2. Ninsuvan Management Consultants Co.,Ltd. Position : Chairman of Director
--------------------------------------	---

Positions in other companies, which may cause a conflict of interest.

- Position in other Listed Company	-None-
------------------------------------	--------

- Position in other Unlisted Company	-None-
--------------------------------------	--------

Shares in Company

-None-

% of Share

-None-

Legal Disputation

-None-

Conflict of interest

No conflict of interest in any of the agenda

Attendance in meeting Board of Directors

7/7

Attendance in meeting Audit Committee

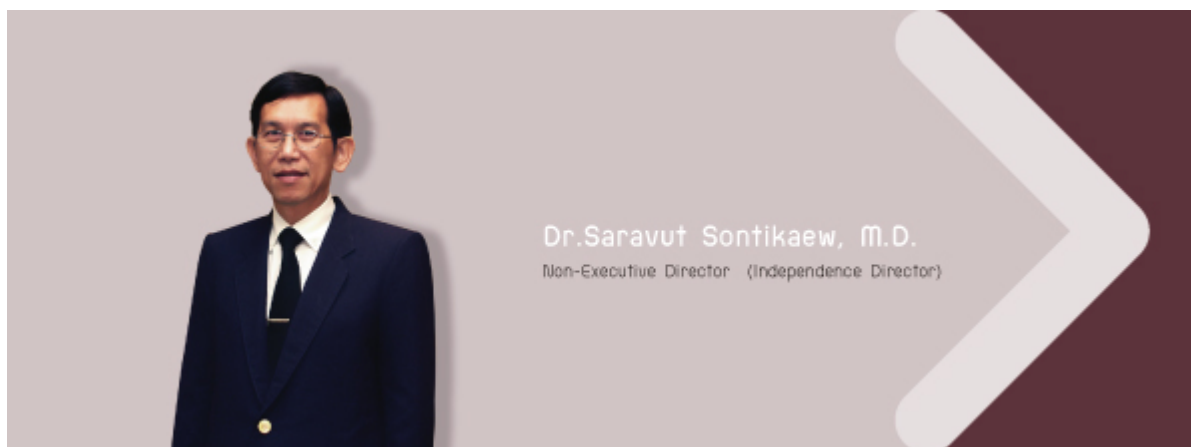
6/6



Dr.Kamales Santivejkul ,Ph.D

(Non-Executive Director (Independence Director) /
Remuneration Director

Ages	63 years old
Relationship of Management	-None-
Education	Ph.D.(Business Administration) Oklahoma State University, U.S.A.
Training	Directors Certification Program
Experience	<p>2008 – Present : Associate Processor&CIO Chulalongkorn University.</p> <p>2004 – 2008 : Vice President & CIO Chulalongkorn University.</p> <p>1996 - 2000 : Office Information Technology Chulalongkorn University.</p> <p>1986 - 2004 : Director Computer Center of Commerce and Accountancy Chulalongkorn University.</p> <p>1988 – 2007 : Department of Banking and Finance Faculty of Commerce and Accountancy Chulalongkorn University.</p> <p>1995 – 2004 : Centers of Academic Resources Chulalongkorn University.</p>
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	<p>1995 – Present : Independence Director/Audit Committee Chairman of Seafresh Industry PCL.</p> <p>2009 – Present : Independence Director / Audit Committee of Sin Industry PCL.</p>
- Position in other Unlisted Company	<p>2006 – Present : Director of Innovation Chamchuri Co.,Ltd.</p> <p>2004 – Present : Director of C&C International Venture Co.,Ltd.</p>
Shares in Company	275,000 shares
% of Share	0.17 %
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7
Attendance in meeting Audit Committee	6/6
Attendance in meeting Remuneration Committee	1/1



Ages	62 years old
Relationship of Management	-None-
Education	B.Sc.MD. Diploma Thai Board of Internal Medicine
Training	Directors Certification Program
Experience	<p>2012 - Present : Director of Human Resources Committee of Nawaminthrathirad University.</p> <p>2009 – 2012 : Executive Director Department of Medical Service BMA.</p> <p>2007 – 2009 : Vice Executive Director Department of Medical Service BMA.</p> <p>2005 – 2007 : Hospital Director Charoenkrung Pracharag Hospital</p> <p>2004 – 2005 : Hospital Director Ladkrabung Bangkok Hospital</p> <p>1988 – 2007 : Charoenkrung Pracharag Hospital</p> <p>1987 – Present : Director and Usually Honorary Philanthropic Foundation</p> <p>1981 - 2004 : Chief Internal Medicine Internal Medicine Department Charoenkrung Pracharag Hospital</p>
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	3,332,000 shares
% of Share	2.08 %
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7



Dr. Viroonporn Prompangsa, M.D.

Non Executive Director (Independence Director) /
Audit Committee Director / Nomination Director

Ages	62 years old
Relationship of Management	-None-
Education	B.Sc.MD.FRCST Certificate of Proficiency in General Surgery -Diploma Board of Neurological Surgery
Training	Directors Certification Program
Experience	1984 – Present : Chief – Neurosurgical Neurosurgical Department Vajira Hospital 1984 - 2013 : Chief - Neurosurgical Neurosurgical Vajira Hospital Department Nawamin University.
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	224,000 Shares
% of Share	0.14 %
Legal Disputation	-None-
Conflict of interest	No conflict of interest in any of the agenda
Attendance in meeting Board of Directors	7/7
Attendance in meeting Audit Committee	6/6
Attendance in meeting Nomination Committee	1/1



Miss Prapichaya Prommas

Assistant Hospital Director / Executive

Ages	34 years old
Years as the Director	-None-
Relationship of Management	Daughter of Dr. Prompan Prommas, M.D. and Mrs.Pattama Prommas
Education	<p>1998-2002 : Bachelor of Accounting (AIS), Chulalongkorn University.</p> <p>2003 : Certificate Game Theory and Strategic Thinking/Strategic Management London School of Economics and Political Science (LSE), UK</p> <p>2003-2004 : Master's degree of IT, Management and Organization Change) Lancaster School of Management, UK</p> <p>2004-2005 : Master's degree of Strategic Marketing Cranfield School of Management, UK</p>
Experience	<p>2002-2003 : Enterprise Risk Management Solutions Consultant PwC Consulting, Thailand</p> <p>2005-2011 : Business Development Manager, Nonthavej Hospital PCL,Thailand.</p> <p>2011-2013 : ASEAN Corporate Marketing and Sales Consultant, DuPont ASEAN.</p> <p>2013 – Present : Assistant Hospital Director, Nonthavej Hospital PCL, Thailand.</p>
Position Director / Executive in other Listed Company	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Positions in other companies, which may cause a conflict of interest.	
- Position in other Listed Company	-None-
- Position in other Unlisted Company	-None-
Shares in Company	4,144,000 Shares
% of Share	2.59 %
Legal Disputation	-None-
Conflict of interest	No conflict of interest

Report of the Audit Committee

The Audit Committee of Nonthavej Hospital Public Company Limited of three independent directors, none of whom are corporate executives, employees, or consultants. The Audit Committee consists of Dr.Prawit Ninsuvannakul Ph.D., as Chairman, Dr.Viroonporn Prompangsa M.D., and Dr.Charoon Chairroj M.D., as directors.

The Audit Committee implemented the duties and the responsibilities assigned to it by the Board of Directors, according to the regulations pertaining to the Audit Committee. This year, the Audit Committee found that the operations of the company are transparent and open to scrutiny, that internal controls are satisfactory, that the system of risk management is appropriate, and that financial reports are accurate, complete, and credible.

In 2014, the Audit Committee had 6 meetings where all the directors duly attended every meeting. Meetings were also held with corporate executives, the Auditor, and the Internal Auditor when appropriate. The main activities may be summarized as follows:

1. Review and Initial approval, on behalf of the Board of Directors, of the Company's quarterly and annual financial statements of the Company for 2014 to ensure that they were prepared in accordance with generally accepted accounting standards, and that everything was performed fairly and consistently according to the regulations of the Securities Exchange Commission (SEC) and the Stock Exchange of Thailand (SET). The Audit Committee also examined whether the information in the financial statement was disclosed in an adequate and timely manner, for the benefit of investors or users of financial statements to make investment decisions. Regarding the review and approval of the financial statements, the Auditor was invited to take part in every meeting. His observations were used to improve corporate operations and enhance the quality of the financial statements. The Audit Committee has reviewed the Audit plan for 2014 and monitored the Auditor's work. The Audit Committee also met the Auditor without the presence of management in order to consult freely in matters of importance on the investigation results.

Moreover, the Audit Committee has reviewed financial statements in accordance with International Financial Reporting Standards (IFRS). The Committee found that the company has compliant with accounting standards and sufficient disclosure in notes to financial statements

2. Review of the Company's compliance with the SET's Principles of good corporate governance. The Company's adherence to these principles was commendable, and the Company disclosed all relevant matters in its annual report. It seeks, Moreover, to establish within the organization a process of continuous development in corporate governance.
3. This year, the Audit Committee met the Working Group of Risk Management Committee in order to follow up the progress of the management to ensure a systematic tracking on Company's risk and provide advices for continuous improvement.
4. Review of the suitability and adequacy of the Company's systems of internal controls and internal auditing. The Audit Committee and the Auditor had the same opinion that there were no significant problems or deficiencies. The Audit Committee provided some suggestions to improve the efficiency of internal operational systems.
5. Review of the work of the Department of internal Audits. The review covered auditing plan, auditing operations, as well as reports from the audit and follow-up. In addition, the Audit Committee considers the budget and manpower of the Office of Internal Audit annually. Suggestions concerning ways to make its performance more effectiveness with which it implements its operations plan. Furthermore, the Audit Committee evaluated the annual audit plan for 2014 on the basis of assessments of the Company's internal controls and risk management, the Audit Committee constantly offered advice regarding the quality of audits in terms of personnel and operations by way of supporting

the independence of the Internal Auditor. Together with management, the Audit Committee considered the matter of appointing, withdrawing, transferring, or dismissing the manager of the Office of Internal Audit.

6. Consideration with external and internal auditors in determining the objectives, plans, results, and main topics of consideration in corporate audits and investigations of compliance with the legislation and regulations pertaining to securities, the stock market, and the Company's business.
7. Ongoing monitoring of and consultation with management concerning general matters of management that could affect the Company. If any matter is found to significantly affect the Company's financial status or operational results, the Audit Committee is to make a report to the Board of Directors and seek prompt rectification. If no such resolution is undertaken, the Audit Committee is to submit a further report to the SEC or the SET.
8. In 2014, the Audit Committee reported on its activities to the Board of Directors for every meeting.
9. The Audit Committee conducted a self-assessment of the Committee's own work, both as a whole and of each individual member. Performance was compared to a set of good practice benchmarks in terms of readiness of members, risk management, financial statement, committee meetings and the work of the committee secretary and the Internal Audit Office.
10. Considering and proposing an auditor and his compensation to the Board of Directors, for subsequent submission to shareholders. Consideration of this matter is to be based upon performance, professional ethics, and the reasonableness of the auditing fee. For auditing in 2015, the Audit Committee proposed that either Mr. Chaikorn Aunpitipongsa, Mr. Apiruk Atianuwat or Mr. Preecha Suan of Dr. Virach & Associates Office co., Ltd. to be appointed as the Company Auditor.

The Audit Committee was independent and impartial in its deliberations and recommendations, in order that operational results might conform to corporate objectives and manifest greater efficiency. The Audit Committee received excellent cooperation from all parties involved, for which we would like to express our appreciation at this time.

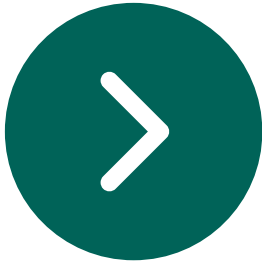
On behalf of the Audit Committee



Prawit Ninsuvannakul

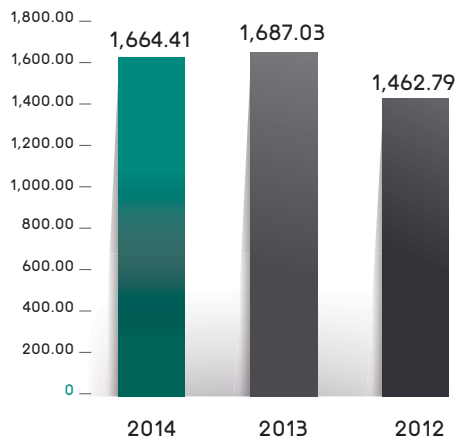
Ph.D., C.P.A., Chartered Director

Chairman of the Audit Committee

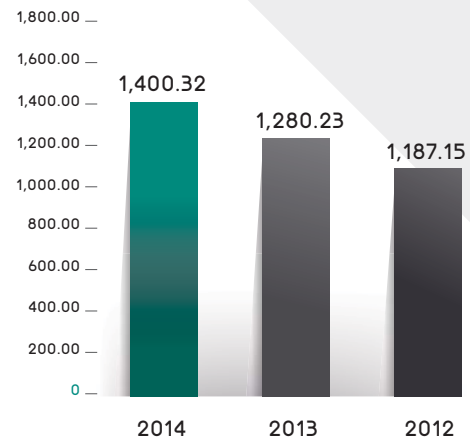


Summary of important results.

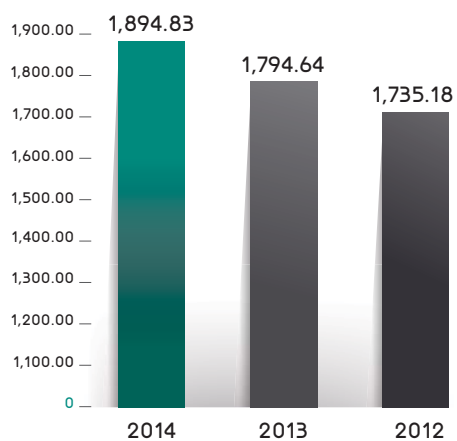
Total Assets (million baht)



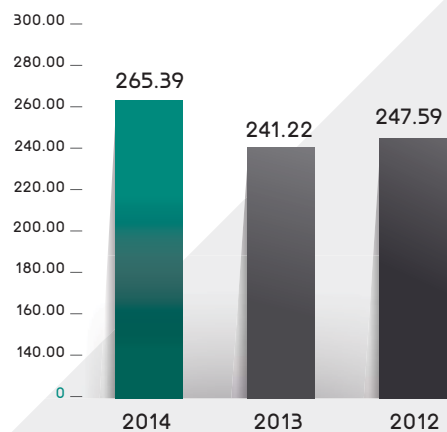
Total Owner's (million baht)



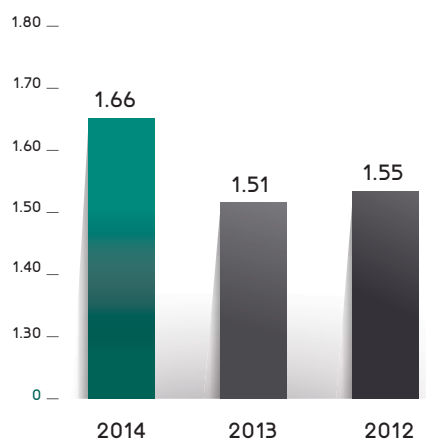
Total Revenues (million baht)



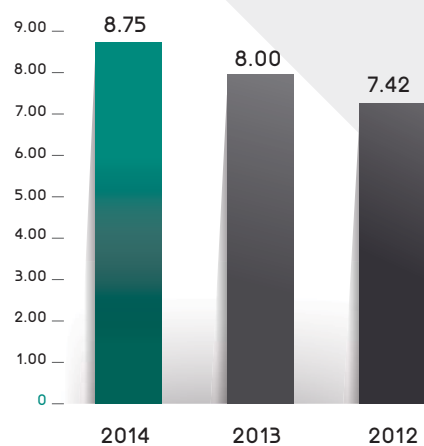
Profit (million baht)



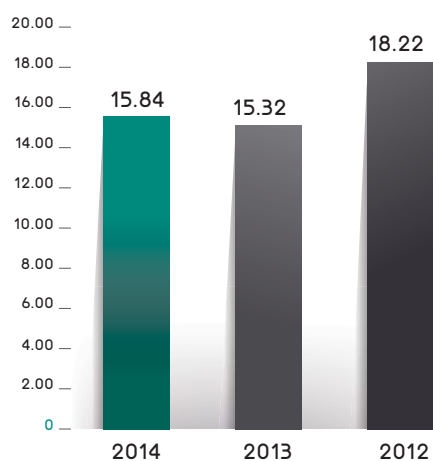
Earning per share (baht)



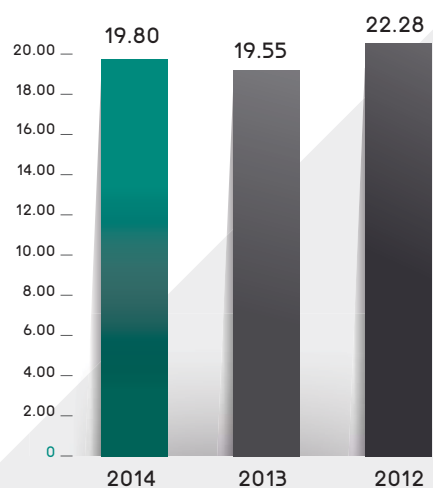
Book value per share (baht)



ROA (%)



ROE (%)



1

Policy and Overall
Business Operation

1. Policy and Business Operation

Nonthavej Hospital Public Company Limited launched its service on September 3, 1981 operating as a Tertiary Care Private Hospital with 208 beds and authorized capital of 160 million baht listed in stock exchange in 1994 provides medical treatment service by specialists in every medical field, with support of teams of experienced medical personnel, fully equipped with modern and effective medical tools and equipment, as well as Wellnes Center, digital X-ray mobile units, provides health check-up services both indoor and outdoor, and provides ambulances to transport patients nationwide.

The Company is certified to the follows standards:

- Patient's Food Quality Standard; GMP/HACCP : since 2006
- HA (Hospital Accreditation) hospital quality standard : since 2007
- Medical Laboratory Quality Standard (ISO 15189 : 2007) : since 2007
- JCI hospital quality standard from Joint Commission International Accreditation (USA) : since 2011
- Hospital design provides quality care for patients based on technical foundations and good and continuous development. The Company received Good Practice of Endometriosis recognition for treating Endometriosis patients from the Healthcare Accreditation Institute (Public Organization) : since 2011
- Energy Management Quality Standard (ISO 50001:2011) : since 2013

1.1 Vision, Mission, Core Values, and Operational Goal of the company are as follows;

Vision

Nonthavej is going to be a leading family hospital that focuses on special tertiary care medical treatment according to international standards.

Mission

Provide quality, effective, and standard medical service by adhering to morality, ethics, respect for patient's right and dignity, and continuous development.

Core Values: "CARES"

C : Customer Centric	Focus on customer as the central of the service
A : Accountability & Integrity	Focus on responsibility and act morally
R : Result-oriented	Focus on achieving operational goal
E : Excellent Teamwork	Focus on teamwork and respect and honor others
S : Safety	Focus on adhering and complying with safety standard

Operation Goal

1: CORE VALUES

- Instill core values in doctors and staff continually to make them part of an organizational culture that is strictly adhered to by all.

2: SUSTAINABLE REVENUE GROWTH

- Develop specialized center by focusing on personnel development, and implementation of the latest medical technology that meets the requirements of the targeted customer groups and changes in the market.
- Create the value of services for current customers by focusing on the provision of services specific to the needs of each customer and adhering to the code of the professional codes of conduct.
- Extend the market to new customers by developing relationships with business partners.

3: Provide treatment and service based on customer-driven standard healthcare

- Create safety culture within level of organization, departments and staff by implementing risk and quality approach management system which stimulate occurrence of research, risk, analysis, remedy, prevention, monitor and regular report. Support the continuous development of the quality system by promoting research and Continuous Quality Improvement (CQI) projects in units.
- Concentrate on development of healthcare services of excellence in each discipline in order to establish connections between services and respond to needs of patients with a specific disease.

4: The capability to manage industry-leading productivity

- To reduce duplication (lean) and costs of poor quality of all important procedures and develop the quality of care and services with maximum efficiency.

5: STRONG ORGANIZATION

- Develop personnel in accordance with the direction of the organization and specific care, including defining the career path, succession plan and development plan of personnel in key positions.
- Create a good working atmosphere that creates high morale and spirit among staff.
- To develop efficiency in the work system by introducing information technology and data protection systems (IT/ IS /Security) that support the development of care, services and management.

1.2 Key Change and Development

- Year 2010: Launched men's health clinic ,service provided diagnostic service, and men's urinary tract disease treatment service, as well as Men's Health Check Up, which covers Pediatric Urology Clinic to provide diagnostic, treatment, and recommendation service relating to Pediatric Urological Disease. In addition,the Company also developed dermal and plastic surgical center with nonsurgical treatment, including Plastic Surgery.
- Year 2011: Improve landscape and reception hall area at the front of the hospital to make it beautiful and modern. Improving the image as an international service. Develop cardiac center by adding Intervention specialist, and purchase cath lab with latest technology to add treatment capacity. Developed Breast Cancer Center that added cancer and radiation specialist with large experience and purchased the latest and highly efficient Mammogram Digital Machine.
- Year 2012: launched Diagnostic Digital Imaging Center to provide service related to Diagnostic Digital Imaging with use of X-Ray, Ultrasound, and MRI to create confidence in terms of effectiveness and standards of one stop medical treatment that meets health demand. Upgraded service area in the hospital such as emergency room, surgery ward, as well as patient room to make them beautiful and modern. Upgrade service process to make it faster.
- Year 2013: In March, last year, the Company purchased a land adjacent to the hospital with the main objective of constructing new building to support the future expansion. Now, it is in the process of design. In terms of service provision, the stroke fast track (Neurology Clinic) center was established to look after neurological patients, which is likely to increase.

The Company has promoted conservation of energy and the environment by participating in the energy management project of the Department of Alternative Energy Development and Efficiency leading to international energy management standards (ISO 50001), and becoming the first hospital and workplace in Thailand that able to achieve certification to ISO 50001.

- Year 2014 : Received JCI Re-Accreditation in May and undertook development in a number of medical branches including surgery for strokes or heart disease, developing tertiary care for specific chronic diseases to international standards focusing on holistic treatment, health promotion, disease prevention, strokes, disease treatment and recovery of patients' normal body condition. Regarding the land attached to the hospital, the Company is in the process of applying for planning permission for the construction of hospital buildings.

1.3 Shareholding structure of the Company's group;

- None

1.4 Relationship with Major Shareholders' business group;

- None

2



Business Operations

2. Business Operations

The Nonthavej Hospital Public Company Limited began its operation on September 3, 1981. It is the first Private Hospital in Nonthaburi Province and located at 30/8 Ngamwongwan Road, Bang Khen, Amphur Muang, Nonthaburi 11000, Telephone number 0-2596-7888 and Facsimile number 0-2589-8753, Website: www.nonthavej.co.th. As a Tertiary Care Private Hospital it is located on the premise of 4 rai 3 ngan and 80 square wah. The hospital operates through in-patient, out-patient, and emergency departments and is open 24 hours every day. Our ambulance service is available around the clock. With specialized medical staff in all fields, competent supporting teams, state of the efficient medical equipment and technology, today, we are equipped with 208 beds to accommodate in-patients and 90 examination rooms to accommodate out-patients, which enable us to service up to 2,000 of out-patients each day.

Income Structure

(Unit: Millions baht)

Each type of patient	2014		2013		2012	
	Baht	%	Baht	%	Baht	%
Out – Patient	994.12	52.79	952.57	53.47	893.14	51.90
In – Patient	888.93	47.21	828.77	46.53	827.83	48.10
Total	1,883.05	100.00	1,781.34	100.00	1,720.97	100.00
Increased (Decreased)	101.71	5.71	60.37	3.51	271.75	18.75

(Unit: Millions baht)

Each type of revenue	2014		2013		2012	
	Baht	%	Baht	%	Baht	%
Medicine and Supply	562.85	29.89	542.86	30.47	534.22	31.04
Doctor fees	418.87	22.24	388.80	21.83	378.86	22.01
Room and Services	243.68	12.94	229.09	12.86	222.51	12.93
Medical Equipment	209.78	11.14	197.38	11.08	200.75	11.66
Lab and X-Ray	321.33	17.06	303.35	17.03	281.59	16.36
Meals	21.30	1.13	20.59	1.16	21.25	1.23
Other	105.24	5.60	99.27	5.57	81.79	4.75
Total Revenue	1,883.05	100.00	1,781.34	100.00	1,720.97	100.00

2.1 Characteristics of a product or service

The Nonthavej Hospital Public Company Limited is a Tertiary Care Private Hospital with 208 beds. Providing Medical services a multidisciplinary every branch. By the doctors and medical staff with expertise and experience and comprehensive modern medical equipment. The hospital operates through in-patient, out-patient, and emergency departments and opens 24 hours everyday. With the establishment of medical centers and clinics to treat specific diseases, medical specialists, and systems with various core services follows:

2.1.1 Out - Patient Department.

There are 90 examining rooms , offers specialties Centers are 16 Centers and specialties Clinic are six Clinic of medical care as follow:

Minimally Invasive Surgery Center (MIS)	Orthopedics Center
Obstetrics Center	Children & Teens Center
Infertility Center	Wellness Center
Breast Cancer Center	Heart Center
Gynecology and Advanced Laparoscopy Center	Diabetics Center
Gynecologic Oncology Center	Urology Center
Dermatology & Aesthetic Center	Respiratory Center
Gastrointestinal & Liver Center	Gastrointestinal Center
Dental Center	Diagnostic Digital Imaging Center
Neurology Clinic	Hemorrhoid Clinic
Eye Ear Nose Throat Clinic	General Practice and Surgery Clinic
Psychiatric Clinic	Physical Therapy and Occupational Therapy Clinic
Emergency Stroke and Heart Center	Nephrology Clinic

2.1.2 In - patient Department, categorized as follow.

Labor Room	Operation Room
ICU & CCU and NCU Room	Nursery Room
Single Room	Single Room Double bed Room
Deluxe	VIP

2.1.3 Supports Services , categorized as follow.

Emergency Department	X-ray Department
Laboratory Department	Hemodialysis Center
Nutrition Department	Nonthavej Polyclinic
Healthy Check Up International	Ambulance Service opens 24 hours everyday

2.2 Marketing and Competition

(A) Market Policy and Characteristic of Product or Service

(1) Marketing Strategy

1.1 Marketing Policy

Focus on aggressive marketing together with brand building to add new customer base in general and corporate groups, retaining existing Customers by applying relations management (CRM) for specific group and individual customers Organizing regular activities to promote the market both internally and externally, as well as issuing printed media as a communication and provision of information. Furthermore, the hospital also focuses on Holistic Health Promotion to promote better quality of life for patients. The Company continuously developing service quality in terms of technology and medical treatment to match leading private hospitals in order to become in line with international service standards and to expand the market covering local and international Customers.

1.2 Treatment Quality Development Policy

There is a purpose to develop Excellent Center that focuses on recruiting and developing specialized personnel in each field, applying the latest and most efficient technology in service provision by a team of capable and experienced medical staff.

1.3 Service Provision Quality Development Policy

Focus in continuous quality development and improve patient service provision process with support service provision according to international standards by creating the full satisfaction for customers with convenient and rapid service with use of the latest information technology.

(2) Business Channels

With 33 years of experience, the hospital has been trusted by more than 1000 business alliances such as leading insurance companies, and corporate customers, organizations leading in domestic and international field, who operating in Thailand in many different industries such as the energy, electronics, automobile, aviation and beverage industries.

The hospital has continuously increased its sales channels and raised the level of its ability in accepting a greater variety of customer segments.

Proportion of Services Provided to Each Type of Customer

(Unit: Million Baht)

	2014	%	2013	%	2012	%
Revenue from hospital contracting company	614.75	32.64	571.09	32.06	523.93	30.44
Revenue from general customer	1,268.30	67.35	1,210.25	67.94	1,197.04	69.56
Total Revenue	1,883.05	100.00	1,781.34	100.00	1,720.97	100.00

(3) Customer Characteristics

Customers are divided into 2 Groups:

1.General Customer	i.e. customer group that comes to the hospital for medical treatment or health checkup which is responsible for their own expense.
2. Service Agreement Customer 2.1 Contracting Corporate Customer	i.e. customer group that has employee health checkup agreement or medical treatment agreement with the Company.
2.2 Insurance Company Customer	i.e. customer group that makes an agreement in the form of health insurance or life insurance with an insurance company, which the insurance company is responsible for the expense according to the condition of the agreement that the insured has made with the insurance company.

(B) Competition within the Industry

1. Structure of the Industry

Currently, people have the knowledge understanding pays attention to health care and good life quality. They pay more attention to preventative health care apart from health care when sickness occurs, which results in more patients.

2. Competition

Since the hospital business is highly competitive, with experience in the provision of services affecting the hospital's reputation. Public hospitals have developed their services and are now the equal of private hospitals, meaning that the hospital is facing competition from both public and private sectors.

Nonthavej Hospital has a management approach to create advantages and meet the high competition in the hospital industry and the changing needs of customers as follows:

1. To become a leading family hospital in terms of image and services. For more than 30 years of serving, the Company is well recognized among customers of all ages.

2. To improve care for specific and more complicated diseases and to continue disease diagnosis certification from domestic and international standards such as JCI and HA standards, and to use the latest healthcare solutions to increase treatment potential.

3. To continuously develop quality by maintaining JCI international and HA national quality standards, ISO 15189 :2007 for medical laboratories and GMP/HACCP for standard of quality for patient's food.

4. To expand healthcare facilities to accommodate the growth of population and communities since the Company is located on Ngamwongwan Road, which is at the center of an area experiencing a high growth rate in communities and residences, adjacent to large malls and close to large government and state agency offices.

5. To implement Risk management to enable the planning of resources for further growth and the transfer of technical staff to ensure the qualifications and levels of staffing needed for expansion and the provision of services.

2.3 Provision of Produce and Service

Provision of product for distribution consists of two major factors:

- (1) Providing team of doctors and nurses with expertise in each field of diseases to be able to provide universal service to patients. All doctors and nurses are qualified and have been selected by Medical Staff Organization.

Full service capacity and actual service capacity;

	2014	2013	2012
Full capacity (now)			
In-patient (150 beds)	54,750	54,750	54,750
Out-patient (2,000 persons per day)	730,000	730,000	730,000

	2014	2013	2012
Actual capacity			
In-patient (bed)	45,081	44,402	47,727
Out-patient (person)	600,363	589,899	595,567

	2014	2013	2012
In-patient capacity usage			
In-patient (%)	82.34	81.10	87.17
Out-patient (%)	82.24	80.81	81.58

- (2) Raw material supply and suppliers

(a) Raw materials are medicine , pharmaceutical product , and supplies used in medical treatment.

(Unit: Million baht)

	2014	2013	2012
Local Purchase Order	474.77	515.65	526.32
International Purchase Order	-	-	-
Total	474.77	515.65	526.32

Ordering raw material of medicine, pharmaceutical products, and supplies used in medical treatment is processed through purchase orders made to local manufacturers or dealers, Procedure supported by approval of committee who considers or the importance for use in the hospital.

(b) Disposal of used raw material

The Company separates used raw material as recycle , general , and hazardous waste, where hazardous waste will be classified into 3 groups; infectious waste, chemical waste, and sharps waste. Nonthaburi Municipality comes and pick up general and hazardous wastes on the daily basis for disposal in order for safe management of used raw material for the community and the environment.

Total weight of waste statistics as follows.

No	Raw material	2014	2013	2012
1	General waste (kg.)	318,389	246,841	224,692
2	Hazardous waste (kg.)	125,761	116,890	125,052
Total weight of waste (kg.)		444,150	363,731	349,744
Out-patient (person)		600,363	589,899	595,567
Weight of waste per Out-patient (kg./person)		0.74	0.62	0.59

3 } Risk Factors

3. Risk Factors

Risk factors from legal dispute

Hospital business operation may be at risk of being sued for damages. In order to mitigate potential risks, the Company has a risk management system in the hospital, and enforces and adheres to quality standards such as JCI hospital standards from Joint Commission International Accreditation (USA), HA (Hospital Accreditation) hospital standard, and laboratory quality standard (ISO 15189 : 2007) in order to ensure quality medical treatment operation, safety, and compliance with the standards, which would help the Company in good management of potential risks.

Risk factor in business operation competition

Hospital and medical service business is highly competitive in both state and private sectors. Every hospital continues to develop their services. There is a risk that patient may use the service of other hospitals. Therefore, the Company must maintain the status of being the leading hospital with premium quality of service. Therefore, the Company strictly adhered to treatment system by continuous adaptation of Hospital Accreditation (HA), JCI (USA), laboratory quality standard (ISO 15189), international food quality standard (GMP/HACCP), and medical profession standards, providing modern medical technology to increase service provision efficiency, develop medical personnel knowledge, and develop Excellent Services for the best impression and satisfaction from the patient.

Risk factor from interest rate fluctuation

In the future, the Company may have financial liability and the fluctuation of the interest rate may affect financial cost of the Company. To prevent such risk, the Company uses financial instrument and seeks for appropriate source of fund during particular period of time.

Risk factor in terms of medical personnel

Knowledge, capacity, and sufficiency of medical personnel in various fields of occupation are greatly important for quality of medical service.

Therefore, the company focuses on recruitment, development, and retaining of personnel with knowledge, capacity, and good performance. Human resources management process is improved by;

1. Develop the process of recruiting personnel who are qualified, knowledgeable, capable sufficiently for the demand in each position.
2. Develop remuneration and welfare management.
3. Develop career paths.
4. Develop labor relations to create connection and well-being for employee of the organization.

4

General Information

4. General Information

4.1 The Company

Company Name	:	Nonthavej Hospital Public Company Limited.
General Name	:	Nonthavej Hospital
Business Managerial	:	Hospital
Characteristic	:	General hospital , provide medical care in all specialties . Through in-patient and out-patient and opens 24 hours every day.
Office location	:	30/8 Moo2 Ngamwongwan road, Bangkhen , A.mueng , Nonthaburi 11000
Branch	:	68/888 Rattanathibeth Rd. Bangkrasor Nonthaburi 11000
Register number	:	0107536001087
Home page	:	www.nonthavej.co.th
E-Mail	:	nonthavej@nonthavej.co.th
Telephone number	:	0-2596-7888 (Automatic 200 number)
Fax number	:	0-2589-8753
Number and type of shares	:	160 million ordinary shares of Baht 1 each fully paid up.

4.2 Other companies which the Company holds shares in excess of 10%

-None-

4.3 Other References.

a. Securities officer

Thailand Securities Depository Co., Ltd.

CAPITAL MARKET ACADEMY BUILDING

62 Securities Officer Building

Ratchadaphisek Road Kolngtoey ,Bangkok Thailand 10110

Tel : 66(0)-2-229-2800 (Main)

Fax : 66(0)-2-654-5427

TSD Call Center : 0-229-2888

E-mail : TSDCallCenter@set.or.th

Website : <http://www.tsd.co.th>

b. External Auditor

Dr. Virach & Associates Co.,Ltd.

518/3 Panunee Building , Floor 7th , Plenchit Road

Lumpini District , Khet Pratumwan, Bangkok 10330

Tel & Fax : (660)-2252-2860 , (660)-2254-8386-7

c. Legal Consultant.

The Far East Law Office (Thailand) Co., Ltd.


No. 121/74-75 R.S. Tower 24th FL., Ratchadaphisek Road ,

Dindaeng District , Bangkok 10320

Tel : (660)-2641-3181-88 , (660)-2248-6711

Fax : (660)-2641-3189-90,(660)-2248-6719

5



Management & Organizational Chart

5. Management &Organizational Chart

5.1 Shares of the Company

The Company has registered capital of 160 million baht with paid-up capital divided into 160 million shares.

5.2 Shareholders

The name of the largest shareholders on December 30, 2014

Name		Shares	% of Share
1. Mrs.Patama	Prommas	50,641,000	31.65
2. Mr.Lopachai	Keanratana	37,581,800	23.49
3. Dr. Prompan	Prommas,MD.	9,670,000	6.04
4. Thailand Securities Depository Co.,Ltd. for Depositor		4,987,500	3.12
5. Miss.Prapichaya	Prommas	4,144,000	2.59
6. Mrs.Prompan	Siripat	3,390,000	2.12
7. Dr. Saravut	Sontikaew ,MD.	3,332,000	2.08
8. Mr.Prajop	Khunchonkrite	1,861,000	1.16
9. Mr.Prasert	Prasatthongosoj	1,258,000	0.79
10. Dr. Charoon	Chairoj, M.D.	700,000	0.44
Total		117,565,300	73.48

Group of the largest shareholders who have an influence to assignment policy of the Company:

Name	Position	Shares	% of Share
1. Mr.Lopachai Keanratana	Chairman / Executive Director / Authorized Director and affix the Company's seal.	37,581,800	23.49
2.Dr.Prompan Prommas,M.D.	Chief Executive Officer / Executive Director/ Authorized Director and affix the Company's seal	9,670,000	6.04
3. Mrs.Patama Prommas	Vice Executive Officer / Administrative Director / Executive Director / Authorized Director and affix the Company 's seal.	50,641,000	31.65
4. Miss.Prapichaya Prommas	Assistant Hospital Director (Business Development and Strategic Human Resource Management) (Date of appointment March 6,2015)	4,144,000	2.59
Total		102,036,800	63.77

6

Policy of Dividend Payment

6. Policy of Dividend Payment

The Company has policy of Dividend Payment for Shareholder's 60 percent of net profits in the year.

Details of dividend payment during the past 3 consecutive years are as follow:

Year	Dividend Payment for Performance in the year	Profits per Share (Baht per Share)	% of profits	Dividend Payment (Baht per Share)	Date of Dividend Payment
2014	January - December 2013	1.51	60.26	6.11	May 23 , 2014
2013	January - December 2012	1.54	60.39	0.93	May 23 , 2013
2012	January - December 2011	10.17	60.08	0.91	May 25 , 2012

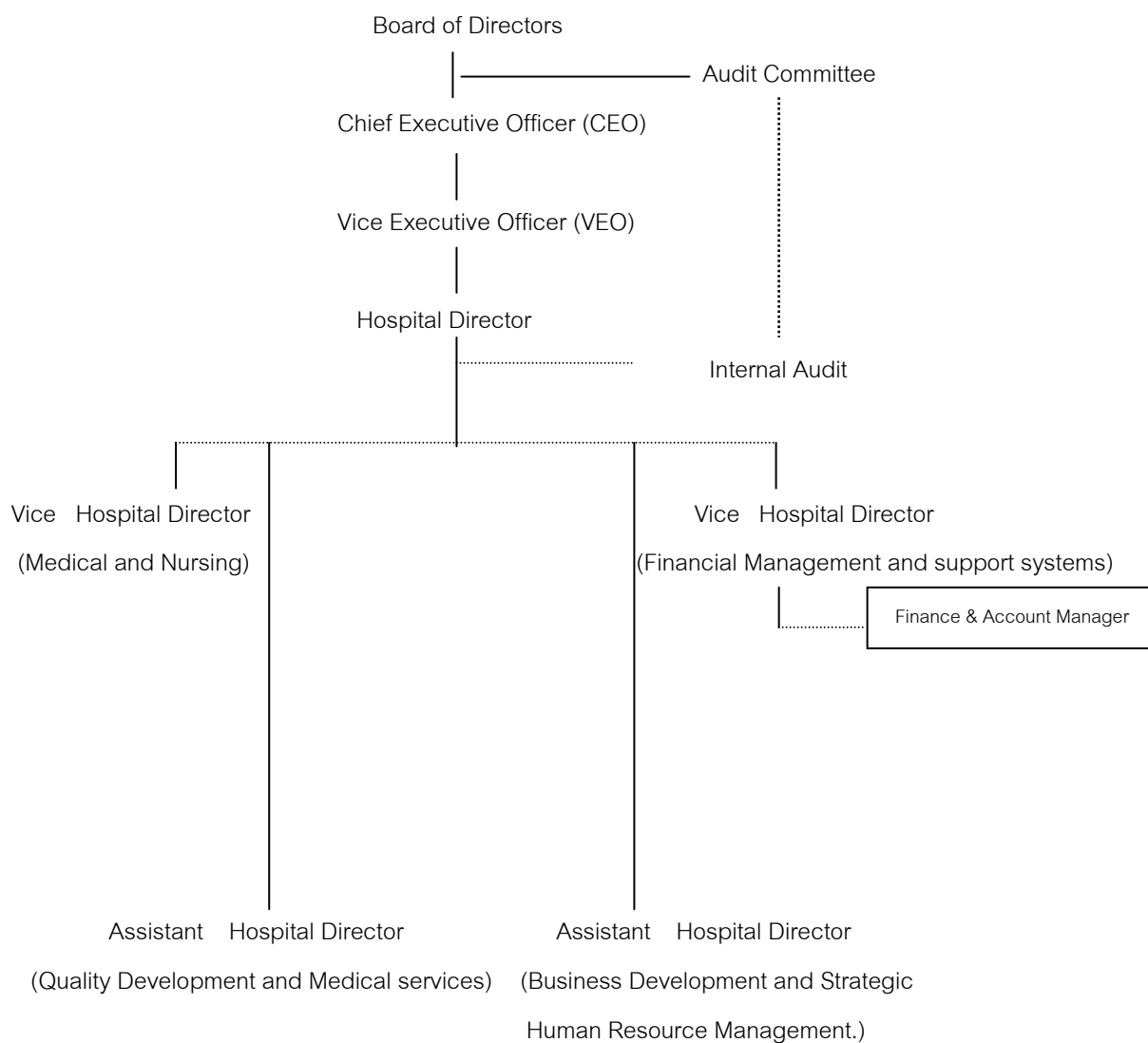
Remark : Year 2014 and Year 2013 Dividend Payment Par Value 1 Baht per Share

Part year 2012 Dividend Payment Par Value 10 Baht per Share

7 } Management Structure

7. Management Structure

Management structure consists of Board of Directors and its committees are Audit Committee , Nominating Committee and Remuneration Committee. The organization charts of the company as of December 31,2014 are as follows.



7.1 Board of Directors

Managerial Structure of the Company consists of the Board of Directors, sub-committee which are the Audit Committee, Nomination Committee and Remuneration Committee.

Management Structure of Company at 31 December 2014 consists of director 9 persons as following:

Executive Committee Directors 3 Persons

Non-Executive Committee Directors 6 Persons (Independent Director of 4 Persons)

Name	Position	Date of appointment as Director of the Company
1. Mrs. Patama Prommas	Chairman Board of Director/ Vice President / Remuneration Director/	March 6, 2015 April 25, 2014 September 29, 1993
2. Mr.Lopchai Kaenratana	Director Chairman Board of Director	March 6, 2015 September 29, 1993
3. Dr. Prompan Prommas, M.D.	Director / Nomination Director	September 29, 1993
4. Mrs. Prompan Siripat	Director / Chairman of the Nomination	September 29, 1993
5. Dr.Saravut Sontikaew,M.D.	Director	September 29, 1993
6. Dr.Kamales Santivejkul , Ph.D	Independent Director / Remuneration Director	September 29, 1993
7. Dr.Prawit Ninsuvannakul ,Ph.D	Independent Director / Chairman of the Audit Committee	May 13, 2009
8. Dr. Charoon Chairaj, M.D.	Independent Director / Audit Committee Director / Chairman Remuneration Director	September 29, 1993
9. Dr.Viroonporn Prompangsa, M.D.	Independent Director Audit Committee Director / Nomination Director	September 29, 1993

Authorized Directors are Mr. Lobphachai Ganrattana, Dr. Phromphan Phrommart, and Mrs. Pattama Phrommart.
Two of these three directors shall sign together and affix the Company's seal.

Director's Term

In the Annual General Meeting of Shareholders, 1 of 3 directors must resign. Director who must resign shall be the director who has been the director for the longest period. However, the resigned director may be reelected as a director.

Scope of Duty of Board of Directors

1. Manage the company according to the law, objective, and regulation of the Company. Comply with AGM's resolution honestly. Protect the Company's interest and, always be responsible towards shareholders.

2. Determine policy and operational direction of the Company. Regulate the management to comply with the determined policy efficiently and effectively.

3. Ensure that there is effective internal control and internal audit.

4. Always monitor the Company's business operation, and acknowledge compliance with the law and requirements in agreement relating to the Company to ensure efficient operation of the Company.

5. Arrange AGM and comply with the practice of AGM of a listed company to ensure transparent and fairness of AGM, and the interest of all shareholders.

6. Responsible for reporting the Company's financial information and general information to shareholders and general investors accurately, completely, and transparently.

Elements of Director Appointment can be summarized as follows:

1. Board of Directors must consist of at least five directors, and at least half of directors must have domicile in the kingdom.

2. AGM shall appoint the director, which qualified person is selected and nominated by nomination committee according to the rule and method determined as follows;

2.1 One shareholder has one vote per share.

2.2 Each shareholder must use all votes in 2.1 to select one person or more as director. Votes may not be shared to others.

2.3 Person who receives the highest vote respectively is selected as director according to the number of director available, or to be elected at that time. In case the person who is elected has equal vote and number director exceeds the limit, or exceeds the number to be elected at that time, the chairman shall give the decisive vote.

3. In every AGM, 1 of 3 directors resigned according the term may be reelected.

4. AGM may vote for any director to resign before the end of the term with the vote of at least three quarters of number of shares in attendant, which have voting right. Share count combined to at least half of share held by shareholders in attendance, which have voting right.

5. Any resigning director must submit a resignation to the company. The resignation shall be effective from the date the resignation is submitted to the Company onwards.

7.2 Management

At 31 December 2014 Administrator consists of four persons as follows:

Name	Position
1. Dr. Prompan Prommas, M.D.	Chief Executive Officer (CEO)/ Hospital Director
2. Mrs. Patama Prommas	Vice Executive Officer (VEO)/ Vice Hospital Director (Financial Management and Support Systems)
3. Miss. Prapichaya Prommas	Assistant Hospital Director (Business Development and Strategic Human Resource Management.) (Date of appointment March 6, 2015)
4. Miss. Suree Sankornpanich	Finance &Account Manager and Company's Secretary

7.3 Company's Secretary

Board of Directors has appointed Ms. Suree Sankornpanich as the Company's secretary from August 11, 2008 onwards.

Roles of the company's secretary are duties and responsibility as follows;

1. Provide preliminary recommendation to directors relating to legislation, rule, and regulations of the Company, and minatory compliance, and reported significant change to the directors.
2. Organize AGM and Board of Directors Meeting according to the law.
3. Record minutes of meeting, as well as monitor compliance with the meeting's resolution of both AGM and Board of Directors Meeting.
4. Oversee disclose of information and report information of the Company in the responsible part to regulating authority.
5. Contact and communicate with shareholders.
6. Oversee activities of Board of Directors.

7.4 Directors and Executives Remuneration

a) Directors Remuneration

(1) Monetary Remuneration

The remuneration committee determines remuneration for the directors from the size of the business and responsibilities of the board in comparison with listed companies that have market capitalization of a similar size to be presented for approval at the Annual General Meeting each year.

Remuneration

List	2014	2013	2012
Remuneration of Directors			
- Remuneration of Directors (Bath)	2,412,000	2,458,800	1,627,200
- Meeting Allowance (Bath/Person/Time)	7,000	7,000	7,000
- Benefits	-None-	-None-	-None-
Remuneration of Audit Committee			
- Chairman of Audit Committee (Bath)	240,000	240,000	240,000
- Audit Committee (Bath/Person)	120,000	120,000	120,000
- Meeting Allowance (Bath/Person/Time)	-None-	-None-	-None-
- Benefits	-None-	-None-	-None-
Remuneration of Nominating Committee	-None-	-None-	-None-
Remuneration of Remuneration Committee	-None-	-None-	-None-

(a) Directors Remuneration consist of meeting allowance, which is paid according to number of attendance as follows: (total of nine directors)

Name	Position	Remuneration for Directors per year (Bath)			
		Board of Director	Meeting Allowance	Benefits	Total
1. Mr.Lopchai Kaenratana	Chairman Board of Director	268,000	49,000	-None-	317,000
2. Mrs. Patama Prommas	Vice President / Remuneration Director	268,000	49,000	-None-	317,000
3. Dr. Prompan Prommas, M.D.	Director / Nomination Director	268,000	49,000	-None-	317,000
4. Mrs. Prompan Siripat	Director / Chairman of the Nomination	268,000	49,000	-None-	317,000
5. Dr.Saravut Sontikaew,M.D.	Director	268,000	49,000	-None-	317,000
6. Dr.Kamales Santivejkul , Ph.D	Independent Director / Remuneration Director	268,000	49,000	-None-	317,000
7. Dr.Prawit Ninsuvannakul ,Ph.D	Independent Director / Chairman of the Audit Committee	508,000	49,000	-None-	557,000

8. Dr. Charoon Chairaj, M.D.	Independent Director / Audit Committee Director / Chairman Remuneration Director	388,000	49,000	-None-	437,000
9. Dr. Viroonporn Prompangsa, M.D.	Independent Director Audit Committee Director / Nomination Director	388,000	49,000	-None-	437,000
Total		2,892,000	441,000	-None-	3,333,000

(2) Non Monetary Remuneration and Benefits

- None –

(b) Executives Remuneration

The remuneration committee will determine the amount and form of compensation for directors through evaluation of their performance, the success of the Company and comparison with other listed companies, to be presented for the Board's approval regarding top management. The chairman has assigned the chief executive officer and deputy chief executive officer to determine the appropriate compensation for each member of the management team based on their results. The adjustment of salary rates and bonuses will be consistent with economic conditions and the Company's operating results.

(1) Monetary Executives Remuneration

1.1 Executives Remuneration

In 2014, the Company paid remuneration, which consisted of monthly salary and bonus to four executives for 13.38 million baht.

1.2 Other Executives Remuneration

- None -

(2) Non-Monetary Executives Remuneration and Benefits

- None -

7.5 Personnel

The Company has 106 employees in the management level and 1,370 employees in the operation level. Altogether there are 1,476 employees. In 2014, the Company paid remuneration to personnel in the amount of 387.59 million baht, were the wages, bonuses, social security fund, contribution to Provident Fund, etc.

Year 2014	Amount
Management level	106
Operation level	1,370
Total (persons)	1,476
Remuneration to personnel (Million Bath)	387.59

8

Good Corporate Governance

8. Good Corporate Governance

8.1 Corporate Governance Policy

The Company realizes the importance of good corporate governance, which is the main factor that causes the Company to be successful in the business operation. It is the foundation for sustainable business growth of the Company to ensure efficiency, as well as clarity and transparency. It allows for business operation generating interest for the Company's stakeholders. The Company has complied with the principle of good corporate governance as follows:

1. Shareholders' Right

The Company emphasizes the importance of every shareholder's right, both major and minor shareholders. Shareholders' privileges cover basic rights as investors in securities and owners of the Company. Shareholders have the right to determine direction of the Company's business operation, or to decide in the matter that significantly affects the Company. AGM is therefore an important stage for shareholders to comment, inquire, vote, and select board of directors to perform the duty of regulating the Company on behalf of shareholders. Therefore, shareholders have the legal right to attend the AGM, as well as are allowed for sufficient time to consider and acknowledge result of the meeting.

In 2014, the Company performs actions to promote and facilitate shareholders to exercise their rights to attend AGM as follows:

1.1 AGM Schedule

The Company determines to hold AGM once a year at least 4 months after the end of the fiscal year of the Company. In case it is necessarily urgent to propose special agenda, which is the matter that affects the interest of shareholder or relating to condition or rule, or applicable law, shareholders' approval is required. The Company will call for an Extraordinary Meeting of Shareholders case by case.

In 2013, The Company held an AGM on Friday April 25, 2014 at Nonthavej Conference Room, Nonthavej Hospital. During the year, there was not Extraordinary Meeting of Shareholders.

1.2 Advance Meeting Invitation

In 2014, Board of Directors at the meeting number 2/2014 on March 11, 2014 had a resolution to hold the AGM on April 25, 2014, which the meeting resolution, meeting date, meeting agendas, and notification were published on the website of SET to inform shareholders in advance on the date the Board of Directors had the resolution before the invitation was sent by Thailand Securities Depository Co., Ltd., which is sent by the Company's securities registrar with the details of meeting agendas and important information for decision making/comment of Board of Directors. Minutes of meeting in the past, which consists of complete details, annual report as well as meeting documents required for proxy. Specify usage clearly as the Company sent to shareholders more than 14 days in advance before AMG date. The invitation was sent on April 10, 2014, and was published in the daily newspaper for 3 consecutive days before the meeting date (April 17-18, 2014) to inform shareholders in advance

adequately in order to prepare before attending the meeting. In the AGM, the company published the invitation and document on the company's website 30 days in advance (from March 12, 2014).

1.3 AGM Procedure

Before the start of each AGM, the Chairman assigns the company's secretary to introduce Board of Directors, Chairman, Sub-committee, and the Company's auditor, who act as the intermediary, as well as the voting method count of shareholders that requires voting in each agenda according to the Company's regulation, including clear voting in each agenda. After information of the agenda has been provided, the Chairman will give an opportunity for attendees to comment, recommend, and inquire in each agenda, and allow time for discussion adequately. Then, the chairman and the executives will answer questions clearly to the point, and pay attention to all questions, and then allows the assembly to vote in that agenda. For the agenda of director election, the Chairperson will ask shareholders to vote individually. The Chairman will proceed with the meeting according to the order of meeting agenda. Agenda will not be added without notifying shareholders in advance, except for the meeting has a resolution to change the order of the agendas with the voting of at least two third of the number of shareholders in attendance, or shareholders who hold shares in the total of at least one third of all shares sold may request the meeting to consider other matter besides the matter determined in the meeting appointment after the meeting has considered the agendas according to the Company's regulation. In the 2014 AGM, there was no change in the agenda order, and the meeting was not requested to consider other matter that was not determined in the meeting.

In addition, in every meeting, minutes of meeting will be kept accurately, and concluded with voting as well as vote count. The total time for each AGM is approximately 2-3 hours. In the 2014 AGM, the meeting was scheduled at 10.00, which the registration started at 8.00. At the beginning, there were 106 shareholders in attendance with total share of 90,592,300 shares from the total of 160,000,000 shares or 56.62%.

1.4 AGM Result Disclosure

In 2014, the Company sent result of voting in the AGM to SET and SEC in the evening after the meeting were completed (April 25, 2014), and sent AGM report, which recorded minutes of meeting and voting, as well as inquiry of shareholders in each agenda in detail to SET and SEC within 14 days, including published minutes of meeting on the Company's website.

1. In case that shareholder cannot attend the meeting in person, shareholder may authorize independent director or any person to attend the meeting on one's behalf and vote on one's behalf by using any form of proxy sent by the company together with the meeting invitation. Furthermore, shareholder may download proxy from the Company's website.

2. To facilitate shareholders at the meeting, the Company provides computerized registration system, as well as prepared voting ballot for each agenda for quick and accurate process of registration and vote count in each agenda, which at the end of the meeting, shareholders may ask to verify the detail.

3. Before starting the Meeting according to the agendas, the Chairman of the Board, who is the Chairperson of the meeting, notified the meeting of the method for voting in each agenda. During the AGM, the

Chairperson allowed all shareholders to propose, inquire, and comment in every agenda, which the Chairman and the executives will pay attention to all questions and answer them clearly and to the point.

4. The Company's secretary recorded the minutes of meeting completely and accurately by sending AGM report to SET within 14 days after the meeting, and published on the Company's website for quick acknowledgement of shareholders, which is verifiable.

Furthermore, the Company focuses on providing information to all shareholders accurately, on time, equally, transparently, and adequately for investment decision making for shareholders and investors.

2. Equal treatment towards shareholders

The Company focuses on creating equality for all shareholders in every group, whether they are major shareholders, minority shareholders, institutional investors, or foreign shareholders by performing the followings:

2.1 Proposing additional agenda and director nomination

The Company set rule, as well as procedure for the right of minority shareholders to propose an agenda and/or nominate a director in advance to the Board of Directors to determine AGM's agendas to give an opportunity for shareholders to participate in regulating the Company and selecting person who is qualified and performing duty efficiently for the best interest of shareholders and all interested parties by allowing one or many shareholders who have combined shares and must hold the Company's share continuously from the date of holding the share to the date of proposing the agenda, or director nomination of at least 1 year. In the AGM in the final quarter of the year for 2014 AGM, the Company published such rule on the company's website and on SET's website from October 1, 2014 to December 31, 2014 for shareholders to propose meeting agenda and/or nominate director in advance, and for the 2014 AGM to publish such rule on the Company's website and on SET's website from October 1, 2014 to December 31, 2014. However, no one propose any agenda and no director nomination were made during such period, which the Company's secretary has already reported to the Board of Directors.

2.2 Facilitating shareholders in AGM

In the past, in 2014 AGM, the Company facilitated all shareholders by providing adequate staffs to facilitate shareholders, opened for registration 2 hours before the meeting, and used computer in the registration for convenience and quickness.

2.3 Proxy

To protect the right of shareholders who are not able to attend 2014 AGM in person, the shareholders may authorize other person or any one independent director of the Company from independent directors in attendance, which the Company specified their names in the proxy in the form determined by Ministry of Commerce to attend the meeting and to vote on behalf of shareholders unconditionally. In case shareholder

authorizes other person, the Company grants the right and treats the proxy as if such person is one of the shareholders. Furthermore, the Company published the proxy attached, as well as details and procedures on the Company's website 30 days in advance, which shareholders may inquire for additional information via telephone or other channels such as website, email, etc.

3. Role of Interested Parties

The Company pays attention to the right of every group of interested parties for the common interest between the Company and the Company's interested parties, which the Company has determined practices relating to interested parties in the Company's employee manual for the Company, staff, and executive to realize the importance of the interested party's right as follows;

Shareholder	The Company aims at business operation for the best interest of shareholders and continuous growth with transparency and reliability, which the company has a policy to pay dividend to shareholders at the rate of 60 percent of net profit, which in the past, the Company has been adhered to and complied with such policy (refer to 1; Right of Shareholders).
Customer	The Company aims at providing standard quality service, aims at meeting the demand and expectation of customer by adhering the principle of customer centric by surveying expectation and satisfaction of customer to improve the process of service provision and provide customer service department to receive and monitor complaint and recommendation from customers to take further action.
Staff	<p>The Company takes care and focuses on the importance of continuous development knowledge and capacity of employee, promotes working culture, teamwork, equal and fair treatment and appropriate remuneration, provides welfare committee to look after welfare and safety of employee and appropriate welfare as follows;</p> <ul style="list-style-type: none"> - Provides health care welfare for employee and provide special discount for employee's family. - Provides annual health checkup for employee, as well as provides information for exposed group to behave properly, including monitoring the checkup result regularly. - Promotes healthy employee by organizing activities, providing knowledge and organizing WHY WAIT activity for group of employees who have excessive BMI and cholesterol higher than the standard. - Provides child assistance in terms of education by giving funds to employee's children.

Competitor	The Company promotes and supports free and fair trade competition policy.
Suppliers/Partners/Creditors	The Company has built trust with its suppliers / partners / creditors through integrity and strictly following the conditions of contracts and agreements. The Company settles all accounts with suppliers / partners / creditors correctly, when due and in full. In addition, the Company has never concealed information or facts that causes losses to the Company's suppliers / partners / creditors. In the past year, the Company invited suppliers /partners / creditors to meet to learn about the code of conduct and anti-corruption policy. The code of conduct and anti-corruption policies are also posted on the Company's website to create confidence in all companies and suppliers / partners / creditors that wish to do business with the Company.
Society/Community	The Company realizes in being part of society, which the Company is responsible for helping the society and supporting public interest activities in the community by focusing on providing knowledge on Health Promotion and first aid to the Company's employees to promote health and society and villages in Nonthaburi and in the radius of the hospital, and participating in the plan to support mass casualty incident, and conducting fire drills together with Rescue Unit, Nonthaburi Municipality, and nearby communities, which the Company performs on an annual basis. The Company is part of promoting policy relating to energy and environmental conservation by providing knowledge and creating awareness for employees in order for all employees to help conserve energy and environmental control of wastewater discharge into the community to a level below the acceptable standards.

Business Ethics

The Company's board of directors regulates business ethics for compliance of directors, executives and employees in every level, so that the Company can operate in ethic manner, respect shareholders' rights and treat shareholders impartially with fairness and accountability. It covers the Company's priority as follows:

1. Regulatory Compliance and Upholding Human Rights: The Company complies with laws, regulations and rules of relevant government organizations along with business ethics and the Company's regulations, respect to culture and traditions and uphold international human rights law in business operations.

2. Political Participation: The Company is an organization with political impartiality, which supports any actions following the country's regime and encourages directors, executives and employees to exercise their political rights under the applicable laws, so that the Company can operate without any political pressure.

3. Interest and Conflict of Interest: The Company requires directors, executives and employees to have any actions based on the Company's interest and not to participate in any activities possibly leading to conflict of interest.

4. Confidentiality, Data Retention and Insider Trading: The Company shall keep all data confidential without leaking to the third party, especially the data possibly affecting the Company or the shareholders. The Company shall not allow directors, executives and employees to exploit internal information for their own benefits or others' in order to provide fairness and impartiality for the shareholders.

5. Offering or Accepting Gifts, Entertainment or Other Benefits: The Company regulates guidelines on gift or other benefits, offering or accepting entertainment in proper manner without influence on the Company's decision-making. .

6. Property, Intellectual Property and Application of Information Technology and Communication:

The Company has duties and responsibility in utilization of the Company's property for Maximum benefit and prevents losses or exploitation for personal benefits or others'. The Company provides information technology and communication for business operations and directors, executives and employees are required to have proper and effective use and comply with laws and information technology and communication policy for the Company's maximum benefit. In addition, the Company is cautious with use of other's intellectual property along with respect to their proprietary right.

7. Treatment of Shareholders: The Company is determined to operate in the manner of virtue and ethics, emphasize on business growth, respect to rights of shareholders in obtaining necessary data and have equitable treatment of shareholders.

8. Conduct of Directors, Executives and Employees: The Company treats directors, executives and employees with recognition of human dignity and respects for individual rights. The Company also places a high value on all employees and encourages directors, executives and employees to enhance their knowledge and ability along with maintaining virtue and proper behavior. The Company provides safe work environment and treats all employees equally.

The Company provides fair employment with proper remuneration based on each employee's knowledge, ability, responsibility and performance. Each employee is equally granted an opportunity to further career path.

The Company provides employees of all levels an opportunity to equally and fairly express their opinion and suggestions. The Company keeps personal data of directors, executives and employees confidential. Public disclosure or transfer personal information of directors, executives and employees shall be allowed only if approved by directors, executives and employees, except it is done under the Company's regulations or applicable laws.

9. Treatment of Customers: The Company is concerned over customer satisfaction and aims to provide customers with quality and safe services and respect rights of patients.

10. Purchase, Supply and Treatment of Trading Partners: The Company has equitable and fair treatment of all trading partners taking into account its own highest benefits and based on fair returns for both parties. It also avoids any circumstances likely to cause conflict of interest, while complying with commitments by providing true and correct information and having negotiations and solutions based on business relationship.

11. Treatment of Trading Competitors: The Company has fair treatment of trading competitors based on business ethics.

12. Responsibility for Community and Society:

The Company is deemed a member of society, so it prioritizes participation and good relationships between the Company and society, focusing on equity, transparency and fairness, for sustainable social development.

13. Safety, Industrial Hygiene and Environment: The Company is determined to operate with safety and concerns over effects on industrial hygiene and environment, regulates international management system, and strictly complies with applicable laws, policies, standards and requirements on safety, industrial hygiene and environment in each area.

14. Internal Control and Inspection: The Company realizes the importance of effective, precise and reliable internal control and inspection. It regulates corporate governance policy to enhance internal control system, suitable risk management and regular monitoring and evaluation conforming to international standards and requirements specified by the audit committee. The Company's operation and monitoring system are based on effectiveness and have precise and complete financial statement, accounting and performance report as well as complying with regulations.

15. Anti-corruption: The Company operates its business with virtue and concerns over social responsibility and all shareholders following good corporate governance, and sets out proper operational guideline to prevent corruption in every business activity.

- **Notification of Complaint**

The Company has provided a channel that all stakeholders can contact or complaints on various subjects through the following channels.

1. Investor Relations and the Company's secretary

Telephone: +66 (0) 2596 7888 extension 2515

Fax : +66 (0) 25967925

E-mail: ir@nonthavej.co.th

2. Audit Committee

Telephone: +66 (0) 25967888 extension 2558

E-mail: Internalaudit@nonthavej.co.th

Address: Nonthavej Hospital Public Company Limited

30/8 Moo 2 Ngamwongwan Rd. Bangkok Nonthaburi 11000 Thailand.

The investor relations division and Company secretary are responsible for receiving documents and providing them to the board of directors, committees or relevant directors and will summarize all suggestions and issues for the acknowledgement of the Board on a quarterly basis. This does not include documents for the audit committee, which are sent directly to the committee, and electronic mail sent to internalauditor@nonthavej.co.th, which is opened by the audit committee themselves.

4. Information Disclosure and Transparency

4.1 Information Disclosure and Transparency

The Company is aware of the importance of disclosing financial information, general information and other important data that is accurate, complete, timely, transparent and in compliance with SEC and SET regulations to provide shareholders and all stakeholders with full access to information and news. The Company has therefore established the Investor Relations unit to communicate with investors, shareholders, securities analysts and other related units, and also to distribute Company information through the following methods:

1. Website

For shareholders and investors to have fast access to publicly-disclosed information, the Company presents the main Company information, which is updated and current, on the Company's website www.nonthavej.co.th and has assigned Ms. Suree Sangkompanich, the Company secretary to coordinate. She can be contacted at 0-2596-7888 ext. 2515 or e-mail: suree.s@nonthavej.co.th or ir@nonthavej.co.th.

2. Information provided through various media channels, specifically newspapers, periodicals and magazines.

3. Letters sent by post to shareholders.

4.2 Financial reporting

To undertake responsible financial reporting that is accurate, complete, transparent and protects the Company's assets against loss or unauthorized use, to prevent fraud and irregularities in compliance with generally accepted auditing standards in Thailand and related laws and regulations, and to ensure stakeholder confidence in the financial statements, the Board has assigned the audit committee to review financial statements, the consistent use of accurate and adequate accounting policies that comply with related laws and announcements, as well as verifying the accuracy and adequacy of the financial statement. The audit committee will arrange at least one quarterly meeting with the auditor without the presence of the management in order to question and ask for opinions from the auditor on various issues. In addition, the Board prepares the report on the Board of Directors' Responsibilities on Financial Statements, covering all of the information required by the SET's Best Practices for Directors of Listed Companies, together with the auditor's report in the annual report. In 2014, the

Company appointed auditors from Dr. Virach & Associates Company Ltd. given that they have professional knowledge and expertise, no conflicts of interest that could affect their independence or neutrality and the full qualifications to assure the directors and shareholders that the Company's financial statement accurately and reliably reflects the Company's true financial status and operating results in all respects.

5. Board of Directors' Responsibility

Board of Directors' Structure

Board of Directors consists of qualified person with knowledge and experience in many fields. All directors participate in determining vision, mission, strategy, goal, business plan, and budget of the company, as well as regulating the management to operate the business according to the plan efficiently and effectively to add the most value to the business and the best stability to shareholders. Board of Directors has a meeting in every quarter to consider performance report of the management, which detail of directors' authority and responsibility are available in article 8.1; Board of Directors Management Structure.

Leadership and Vision

The Board of Directors will determine the plan for the annual general meeting and set the meeting agendas. Revision of the Company's vision, mission, strategies, goals, business plan are major items to be included in the Company's annual meeting plan, as well as setting the key performance indicators and Company goals, overseeing the performance of the chief executive officer and the deputy chief executive officer in monitoring performance, specifying methods for proceeding when performance indicators fail to meet targets and closely monitoring the results of the management in order to assess the Company's operations efficiently and report operating results to the Board at least once per quarter. In case of important or urgent matters, the chief executive officer and the deputy chief executive officer may consult with and ask for opinions from the Board without waiting until the next scheduled meeting.

The Board of Directors has appointed the audit committee with responsibilities for monitoring and oversight, with the internal audit section responsible for reviewing the Company's internal control system to ensure it is effective and appropriate. including overseeing that no conflicts of interest occur and regularly reporting to the audit committee. The audit committee shall present audit results to the Board on a regular basis. In case of important or urgent matters, the audit committee will arrange meetings outside the annual schedule for immediate consultation.

Risk management The Board has assigned the chief executive officer and deputy chief executive officer to set up a risk management committee with the responsibility of ensuring that every unit is undertaking risk management, covering all areas of the organization. They are also assigned to present a monthly report. In addition, the Board of Directors has assigned the audit committee the responsibility of reviewing and assessing risks to the organization and making an annual risk management report to the Board of Directors.

Conflict of Interest

The Company has a clear policy for preventing conflict of interest. The procedure for entering into transaction between the Company and person who may have conflict of interest must go through screening process by the management and approved by Board of Directors. In addition, in case of having director who has interest in any agenda, that director may not vote in such agenda. There is an audit committee to examine to prevent conflict of interest.

For the usage of internal information, the Company has a policy to prohibit director, executive or employee in the unit who are aware of internal information from disclosing the information to third party, or person who has no relevant duty, and from buying the Company's securities in the 1 month period before the financial statement would be announced publically, and the executive shall report any change to securities holding to SEC and SET.

Code of Conduct

The Company has set a code of conduct to be practiced by the directors, management and staff at all levels in order to ensure that the Company operates ethically, respects rights and treats stakeholders equitably and fairly and in ways that are open to inspection. This code covers various issues which the Company deems to be important.

The Company has published this code of conduct on the Company's website in order to inform the directors, management, staff and external persons.

In 2014, the Company organized training and tests on business ethics and the code of conduct for directors, management and staff. In order to enable staff and management to understand and practice the code of conduct, training included explanations to frequently-asked questions and providing evidence in cases of wrongdoing. All members of staff and management signed an acknowledgement to be stored in their employee records. The Board has seen fit to include the code of conduct in the annual training program of staff and management of all levels.

Balance of non-executive directors

Board of Directors consists of	9	directors consists of
Executive directors	3	directors
Non-executive directors	6	directors

The Company has established an audit committee, nomination committee, and remuneration committee to ensure transparent and effective operation.

Combining or Separating Position

- Chairman is the representative of major shareholders of all shares
- Chairman is not the same person as chief executive officer. Both persons are representatives from the same group of major shareholders. However, structure of Board of Directors consists of independent directors that are more than one third of total number of Board of Directors members causing the balance and review of the management.

Directors and Executives Remuneration

Board of Directors has appointed nomination committee to select person to be director and propose to Board of Directors to be proposed at the meeting.

Remuneration committee is appointed by Board of Directors to propose directors remuneration to be proposed to Board of Directors, which will then be further proposed to AGM.

Board of Directors Meeting

Board of Directors is scheduled to have normal meeting 4 times a year and has an extraordinary meeting when necessary. Agendas are determined in advance. Meeting invitation with meeting agendas and meeting document are issued 5-7 days in advance before the meeting date for the directors to study the information before the meeting.

In 2014, the Committee held a total of 7 times the rate of attendance of Directors, representing approximately 100 per cent.

Name	Position	Number of participants of the committee.	Attendance Rate
1. Mr.Lopchai Kaenratana	Chairman Board of Director	7/7	100%%
2. Mrs. Patama Prommas	Vice President / Remuneration Director	7/7	100%
3. Dr. Prompan Prommas, M.D.	Director / Nomination Director	7/7	100%
4. Mrs. Prompan Siripat	Director / Chairman of the Nomination	7/7	100%
5. Dr.Saravut Sontikaew,M.D.	Director	7/7	100%
6. Dr.Kamales Santivejkul , Ph.D	Independent Director / Remuneration Director	7/7	100%
7. Dr.Prawit Ninsuvannakul ,Ph.D	Independent Director / Chairman of the Audit Committee	7/7	100%
8. Dr. Charoon Chairaj, M.D.	Independent Director / Audit Committee Director / Chairman Remuneration Director	7/7	100%
9.Dr.Viroonporn Prompangsa,M.D.	Independent Director Audit Committee Director / Nomination Director	7/7	100%

Subcommittee

Board of Directors has appointed 3 subcommittees; audit committee, nomination committee, and remuneration committee, which subcommittees consist of executive director and independent directors, which contains element and scope of duty as appear in article 8.2; Subcommittee.

Internal Control and Audit

The Company realizes the importance of internal control in both management level and operation level. Scope of duty in the operation of executives and operators is determined in writing. The Company's asset utilization is regulated. Duty of operators, monitoring person, controller, and evaluator are separated from each other to cause balance and appropriate verification. There is internal control in terms of finance. There is financial report to be proposed to executives in the responsible line of work.

There is an audit committee, which is assigned to examine the Company's operation and internal audit department to examine and ensure that core operation and key financial activities of the Company are done efficiently according to the determined method, including examining compliance with the law and relevant requirement of the Company (Compliance Control). In order for internal audit unit to have freedom, the result shall be reported directly to audit committee.

Risk Management

The Company places great importance on risk management, setting up a risk management committee with the responsibility of identifying, assessing and protecting against operating risk, as well as monitoring, oversight and reporting to the chief executive officer, deputy chief executive officer and audit committee, who will report in turn to the Board.

The Board of Directors assigned the audit committee and the management to review risk management policy, policy implementation and the Company's risk management approaches, and to make an annual risk management report to the Board for consideration of the adequacy and effectiveness of the risk management system, allowing for the revision of management strategies, plans and methods.

The Company has taken the following approaches to risk management:

- Set up a risk management committee consisting of management from each division who set policy and monitor the Company's risk management, monitor and assess the results of risk management for presentation to the audit committee and Board of Directors. A risk management committee was also established to set policy and oversee risk management.
- Made risk management the responsibility of each division and has connected their risk profiles to the organizational risk profile.
- Instilled risk management as part of organizational culture by making everyone aware of the importance of risk management.

Fraud Control

The Board of Directors views fraud as a major risk to the organization and has therefore taken the following measures for fraud control:

- **Prevention measures** There is an organizational structure that is appropriate for the control and management of the business, an audit committee and internal audit department that verify and assess the internal control system, and a risk management committee to supervise appropriate risk management in each unit, specify a code of conduct and a written policy against corruption and promotes its strict implementation, and also provide a system to report evidence of problems so that solutions can be found and continual revisions made.
- **Audits** There is an audit committee and internal audit department, that are independent of the top management, and whose duties are to identify, check and assess organizational risks and the work of the risk management committee in order to provide the organization with a strong internal control system and protect against potential risks, including the risk of fraud.
- **Fair treatment** Methods of reporting evidence and proceeding have been established, which are fair to the person accused and protect the person who has made the report.

Self-assessment by the Board of Directors

The Board of Directors carries out an annual self-assessment, with both individual and collective appraisals to understand the results and problems of the previous year to improve the performance of the Board.

In 2014, the Board approved the use of the evaluation form from the Securities Exchange of Thailand, which is a self-assessment form that has 2 sections, for collective and individual appraisals. The levels are rated as a percentage from the full points of each item, with a score of over 90% = Excellent, over 85% = Very good, over 75% = Good, over 55% = Satisfactory and under 55% = Needs improvement.

The results can be summarized as follows:

Collective assessment

The collective self-assessment form comprised 6 sections:

- (1) Role, duties and responsibilities of the Board of Directors consisting of risk management, internal control, legal and ethical duties and monitoring performance.
- (2) Structure, components and independence of directors
- (3) Setting meeting agendas and director participation
- (4) Relations with the executive division
- (5) Director evaluation and remuneration

(6) Assessing results and remuneration, including management succession planning. In summary, the results show that the Board has performed in accordance with the principles of corporate governance, business ethics and the Company's code of conduct, has a major role in setting policy, vision and the business plan and annual budget. The structure and composition of the Board is appropriate. The

organization of Board meetings is efficient. The average score was 90% which is rated as Excellent. The Board felt that revisions are required for the prompt reporting to the Board of serious situations, problems or obstacles that may cause the Company's performance to fall short of targets, as well as revisions of the directors' development plan and management development and succession plan to give them greater scope and completeness.

Individual self-assessment

The individual appraisal comprised 5 sections:

- (1) Strategic thinking and corporate governance
- (2) Knowledge and competence in the business and personal abilities
- (3) Independence
- (4) Preparation as a director
- (5) Self-development as a director

Most of the scores in the individual appraisal were over 90% which shows that the directors are appropriately qualified and have performed their duties and responsibilities to the fullest and in accordance with the best practices for directors

Committee Appraisal

In 2014, the Board introduced evaluation for the standing committees, namely the audit committee, the nomination committee and the remuneration committee. This appraisal was a self-assessment through an evaluation form consistent with the principles of good corporate governance and the specific duties of each committee and which consisted of 4 topics:

- (1) Structure and composition of the committee
- (2) Role, duties and responsibilities
- (3) Committee meetings
- (4) Committee members' performance

The results of the appraisal show that the audit committee, the nomination committee and the remuneration committee have an appropriate composition and have performed their duties according to the charter specified by the Company, with average scores as follows:

Audit Committee	95%
Nomination Committee	90%
Remuneration Committee	90%

The evaluation of the audit committee's performance, which is carried out annually, is a collective appraisal using the form from the SEC's Audit Committee Handbook.

This comprises 2 parts:

- 1) Overall performance and
- 2) Specific tasks.

In the results of the appraisal for 2014, there were no answers of 'No' or "Not done". The results of the evaluation were reported to the Board for acknowledgement at meeting no. 1/2015 on 30 January 2015, with the conclusion that the composition, qualifications and performance of the audit committee was consistent with SET guidelines, international best practices and with the tasks assigned by the Board in the audit committee charter.

Performance Appraisal of the Directors and Management

The non-executive directors complete an appraisal of the directors and management based on comparisons of the successful achievement of targets at company level and competence at the individual level, with factors taken into consideration consisting of

- Quality indicators, specifically leadership, relationship with the Board, risk management and internal control, human resource management, good governance and the code of conduct.
- Success of the organization based on its achievement index.
- Ability in development of the business.

The nomination committee is responsible for approving the performance appraisal of management at board and executive level based on success in meeting their individual annual performance targets.

Directors and Management Development and Succession Plan

The Board places importance on the development of directors and management and has regular projects for the development of suitable knowledge and skills that builds their efficiency and effectiveness. Directors receive support to enrol in the Director Certification Program(DCP) and relevant courses run by the Thai Institute of Directors (IOD).

The nomination committee has been assigned to recruit and select personnel with the knowledge, competency and experience to be Company executives. Executives are appointed in accordance with Company regulations. Directors must be approved by the Board and shareholders.

The committee has prepared a succession plan for the directors and management that can be implemented immediately when a director or executive retires or is unable to carry out their duties so that administration of the Company is able to proceed with continuity and stability.

Board of Directors Report

Board of Directors is responsible for the Company's financial statement and financial information that appear in the annual report. Financial statement is prepared according to generally accepted accounting standard in Thailand by selecting accounting policy that is appropriate and regularly practiced. Key information is disclosed adequately in the remark of the financial statement.

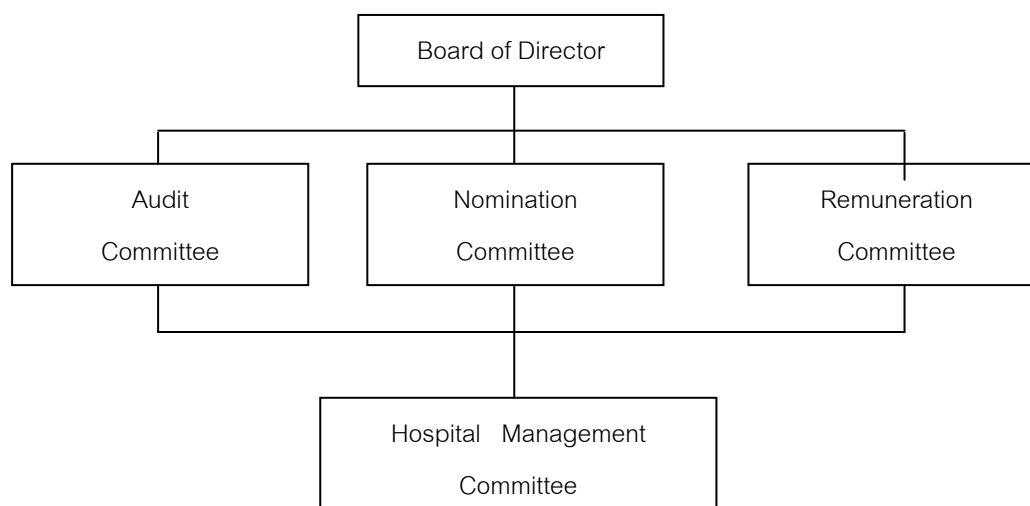
Board of Directors provides internal control to ensure that accounting information is recorded accurately, completely, and adequately to maintain the asset and to identify weakness to prevent significantly abnormal operation.

Board of Directors has appointed an audit committee, which consists of independent non-executive directors to be responsible for quality of the financial report and internal control. Comment of the audit committee has already been included in the annual report.

Board of Directors had a comment that the Company's internal audit overall was in the level that can create confidence and credibility of the Company financial statement.

8.2 Subcommittees

The Company has Subcommittees of that consists of 3 Committee as follows:



Audit Committee's

The Company has Audit committees of that consists of 3 directors as follows;

Name	Position	Total Directors / Meeting (Time)	Attended Directors / Meeting (Time)
1.Dr.Prawit Ninsuvannakul ,Ph.D	Independent Director / Chairman of the Audit Committee	6	6
2.Dr. Charoon Chairoj, M.D.	Independent Director / Audit Committee Director / Chairman Remuneration Director	6	6
3.Dr.Viroonporn Prompangsa,M.D.	Independent Director / Audit Committee Director / Nomination Director	6	6

Audit committee had appointed Mr. Warawut Srisura as secretary of the audit committee to supervise and manage the audit committee's meeting, as well as prepare minutes of audit committee meeting, and store document as required by the law. Furthermore, subcommittee also gives recommendation to audit committee relating to various rules relating to being audit committee according to good corporate governance.

Audit Committee's director's Term

Audit committee's director has the term of 3 years. In case any director resigns before the term is completed, Board of Directors will select a replacement as soon as possible. In addition, the replacement will be a director for the remaining period of the audit committee's director's term.

Scope of Duty of Audit Committee;

1. Check up to make sure that the Company has accurate financial report, which is adequately disclosed.
2. Check up to make sure that the Company has appropriate and efficient internal control and internal audit.
3. Consider independency of internal audit unit, as well as appoint, transfer, terminate employment, and reward head of internal audit unit.
4. Check up to make sure that the Company has complied with the law on securities and stock exchange, requirement of stock exchange, and law relating to the company's business.
5. Select, nominate, and appoint the Company's auditor and propose auditor's remuneration, as well as attend the meeting with auditors without the management in attendance at least once a year.
6. Consider related items or item that may have conflict of interest to make sure that it is in compliant with the law and requirement of stock exchange to ensure that such item is reasonable and for the best interest of the Company.
7. Prepare audit committee report, which is published in the Company's annual report.
8. Perform any other actions assigned by Board of Directors with the approval of Audit Committee.

Nomination Committee

The Company has nomination committee that consists of 3 directors as follows;

Name	Position	Total Directors / Meeting (Time)	Attended Directors / Meeting (Time)
1.Mrs. Prompan Siripat	Director / Chairman of the Nomination	1	1
2.Dr.Prompan Prommas,M.D.	Director / Nomination Director	1	1
3.Dr.Viroonporn Prompangsa,M.D.	Independent Director Audit Committee Director / Nomination Director	1	1

Scope of Duty of Nomination Committee

1. Propose the list of persons who are suitable to be members of Board of Directors, audit committee, and other committees to Board of Directors to be proposed to AGM.
2. Screen persons who are suitable to be chairman / vice chairman and other directors in case of vacancy.
3. Appoint, transfer, remove employee at executive level of the Company.
4. Determine method and rule for director recruitment to ensure transparency.

Remuneration Committee

The Company has remuneration committee that consists of 3 directors as follows;

Name	Position	Total Directors / Meeting (Time)	Attended Directors / Meeting (Time)
1.Dr. Charoon Chairroj, M.D.	Independent Director / Audit Committee Director / Chairman Remuneration Director	1	1
2. Mrs. Patama Prommas	Director / Remuneration Director	1	1
3.Dr.Kamales Santivejkul, Ph.D	Independent Director / Remuneration Director	1	1

Scope of Duty of Remuneration Committee

1. Consider method to determine remuneration for directors and committee, meeting allowance, welfare and other benefits, both in monetary form and non-monetary form to be proposed at the AGM.
2. Determine method and rule to determine remuneration for directors that is fair and reasonable, and propose it at the AGM for further approval.

8.3 Recruiting and Appointing Director and Senior Executive

(1) Director Recruitment

In appointing nomination committee's directors, which consists of one chairman who is non-executive director, 1 executive director, and 1 independent director from all three nomination committee's directors, who have the duty of selecting and screening person with suitable qualification according to the Company's regulation, and nominate person with suitable qualification to acquire variety of professional directors, and provide comment to Board of Directors to get approval from directors, and then present the list of directors at the AGM to further select the directors according to the rule.

Nomination committee considered business operation characteristics and plan before determine qualification of directors, who must have knowledge of the business and experience in such business of at least 5 years. The nomination committee gave an opportunity to directors and shareholders to nominate directors who have suitable qualification. Furthermore, the committee also considers proposing additional director from the Company's director's directory.

(2) Senior Executive Recruitment

In recruiting senior executive (such as chief executive officer), Board of Directors will preliminary consider the screening of persons who are fully qualified, suitable, knowledgeable, capable, skilled, and experienced in the Company's operation, and understand the business, which will be proposed to nomination and remuneration committee for approval, and then present to nomination committee and remuneration committee for approval, and then present to Board of Directors for further approval.

8.4 Regulating operation of subsidiary and joint venture

- None-

8.5 Supervising the use of internal information

The Company supervises the usage of internal information according to the principle of good corporate governance, which is determined in writing in business ethics and directors', executives', and employees' codes of conduct, who must sign as acknowledgement at the commencement of the work, which key policy is summarized as follows;

The Company determined that directors, executives, and employees sign as acknowledgment of relevant notification of SEC, which determines that directors and executives have the duty to report the change in

securities holding to SEC according to section 59 of Securities and Exchange Act, B.E. 2535 within 3 days of the date of the change of securities possession, and shall notify the Company's secretary to record the such and summarize securities possession of directors and executives individually to be presented to Board of Directors for acknowledgement in the next meeting. Furthermore, the Company also notified punishment in case of violation or noncompliance with such requirement.

The Company has a requirement prohibiting financial statement information or other information that affects securities price of the Company that become know from being disclosed to third party or non-related person, and prohibiting from trading securities in the 1 month period before the financial statement information or other information that affects securities price of the Company will be published to the public. In addition must not trade the Company's securities until the 24 hours period of disclosing all of the information to the public has expired.

8.6 Remuneration for the Auditor

(1) Remuneration for the Audit fee

Compensation paid to the Company's auditors Dr. Virach & Associates Associates Office Co., Ltd.
as a divided.

รายการ	2014	2013	2012
Audit fee	340,000	335,000	335,000
Review of Financial Statements (3 Quarter)	360,000	315,000	315,000
รวม	700,000	650,000	650,000

(2) Other (non-audit fee)

- None –

9

Corporate Social Responsibilities (CSR)

9. Corporate Social Responsibilities (CSR)

9.1 Policy Overview

Board of Directors has a policy to operate the Company's business with corporate social responsibilities, and responsibility towards stakeholders according to article 8 of the principle, which is specified in the vision, mission, corporate values, Business Ethics, and Directors', Executives', and Employees' Code of Conduct to be strictly adhered to as practices in order to lead to sustainability of the Company.

9.2 Operation and Report Preparation:

(1) Report Preparation Process

The Company has a practice policy and realizes in corporate social responsibilities as the main mission that would create projects and activities that benefit social and community development. Practices;

1. Directors, executives, and employees shall participate, as well as arrange activities for public interest in development and serving society and community.
2. Directors, executives, and employees regularly perform activities that create society, community, and the environment.
3. Prevent accident and control waste release at the level under the standard criteria acceptable.
4. Quick and effectively respond to event that affects the environment and community due to the Company's operation by fully cooperating with government official and relevant authorities.

(2) Performance follows Company policy with regard to the 8 areas of social responsibility as follows:

(1) Fair Business Practice

The Company has set clear procedures related to purchasing, employing and products of various types, including medical equipment, and has standardized contracts for fairness in negotiations and correct procedures in drawing up contracts, with a unit to oversee, control and store contracts. In addition, there are policies on the evaluation and standards of products for use as guidelines in the assessment of quality and satisfaction with general and medical products which take into consideration the greatest value to those receiving services. In the past year, the Company has invited suppliers /partners / creditors to meet to learn about the code of conduct and anti-corruption policies, which are also posted on the Company's website so that supplier, partners and creditors will understand and have confidence of being treated fairly when doing business with the Company.

(2) Anti-corruption Policy

The Company has set anti-corruption policies and written performance guidelines that were approved by the Board on 25 November 2014. These were put into practice through training for directors, management and staff of all levels and testing of the knowledge and understanding of new staff and management as one of the core items in their orientation.

In addition, to ensure the continuation of anti-corruption policies, the Company has included them in the annual staff and management training programs and made them part of the instructional media in the Company's body of knowledge so that employees are able to learn for themselves from the Company's website.

The Company has shown its intentions to participate in the Private Sector Collective Action Coalition Against Corruption by joining the acknowledgment of the statement on intent by the coalition on 8 December 2014 as the 397th company listed in the statement.

(3) Human Rights

The Company's code of conduct requires directors, management and staff to perform according to the law, government regulations and requirements and business ethics, as well as the Company's own rules, and to respect culture, traditions and customs and adhere to the principles of international human rights in business operations.

(4) Fair Treatment of Labour

- The Company treats the directors, management and staff on the basis of human dignity and respect for individual rights.
- The Company places great value on its staff, supporting the directors, management and staff in the development of their knowledge and abilities with morality and appropriate behavior.
- The Company provides a working environment that is safe and treats staff equitably.
- The Company provides fair employment conditions with appropriate compensation according to the knowledge, ability, responsibilities and the performance of each employee. There are fair opportunities for advancement in the Company.
- The Company provides opportunities for employees to express their opinions and is open to suggestions from staff at all levels equally.
- The Company protects the private information of directors, management and staff. The public disclosure of such private information will only take place with the approval of that individual, except as required by Company regulations or the law.

- Personnel development is consistent with the direction of the organization, including the specification of a career path and succession plan for key positions. Creation of a good working atmosphere leads to high morale and spirit in staff performance.

(5) Responsibility to Customers

The Company aims to meet the needs and satisfaction of customers and provide services of high quality and safety alongside the development of a system of international quality standards such as the JCI and HA hospital quality standards, ISO 15189 : 2007 quality standards for medical laboratories and GMP/HACCP standards for the quality of patients' food.

The quality systems referred to above develop the process of providing services. In addition, the Company has procedures to receive opinions and complaints regarding quality and services from users and to respond and take action promptly. Suggestions are used for in the continual planning, development and revision of services.

(6) Environmental Conservation

The Company aims to operate its business safely and with consideration of impacts in the areas of occupational health and the environment. An international standard management system has been established to reflect the importance of this and to ensure operations comply with the law, policies, standards and regulations regarding safety, occupational health and the environment in each area of the Company.

Energy conservation is a policy that is communicated to staff at all levels and implemented in accordance with the hospital's energy conservation measures. In addition, the Company participated in the energy management project run by the Department of Alternative Energy Development and Efficiency to introduce international energy management standards (ISO 50001), becoming the first hospital and workplace in Thailand to successfully implement energy management and achieve certification to ISO 50001.

Supervision of safety and the environment The Company has followed laws relating to the environment such as the Ministerial Regulations on Infectious Waste Disposal 2002 Environmental Engineering Section, Office of Environmental Health, Department of Health, Ministry of Public Health , the Bangkok Metropolitan legal code on the storage, transportation and disposal of garbage or waste 2001, National Environmental Quality Act 1992 and announcement of the Ministry of Natural Resources and Environment on waste water disposal.

(7) Community and Social Development

The Company considers itself to be a member of society and places importance on participating and building good relations between the Company and society, on a basis of integrity, transparency and fairness that can be used towards sustainable social development. Activities have been organized for development and services to society and community activities .

(8) Innovation and introduction of culture acquired from operation that is responsible towards society, environment, and interested parties

-None-

9.3 Business operation that affects social responsibility (if any)

-None-

9.4 Social and Environmental Activities

Health Promotion

1. The Quality Mother project delivered talks to pregnant mothers to prepare them to give quality care to their child, an activity which the hospital organized every month.
2. Health Promotion project
 - Provided knowledge of vaccines to prevent an influenza epidemic.
 - Provided knowledge of cervical cancer vaccines in order to build awareness of the risks to women.
 - Provided knowledge of basic first aid and life-saving to partner companies and the general public.
 - Community health education A unit went out to carry out basic health checks and provide knowledge of healthcare and nutrition in local villages, communities and partner companies, carrying out checks for hepatitis B, breast cancer, basic tests for diabetes, bone mineral density and eye tests etc.
 - Talks on the correct way to wash hands to the general public and educational institutions to reduce the risk of spreading diseases.
 - Talks on breast cancer and methods of self-examination by specialists in the hospital, partner companies and the community.

Environmental Projects

1. Energy Conservation Project

- Promotion of energy conservation in the hospital
- Talks on energy conservation in partner companies and the community
- Developed operations energy management according to Thai laws with the Department of Alternative Energy Development and Efficiency leading to international energy management standards (ISO 50001), and becoming the first hospital and workplace in Thailand able to successfully achieve certification to ISO 50001.

2. Occupational health and environmental projects

- Practiced for mass-casualty incidents in cooperation with local businesses, communities and state agencies.
- Practised the hospital fire drill with local volunteer units and Nontaburi municipal administration.
- Practised fire drills with local businesses and communities.
- Lectured on fire prevention and evacuation.
- Lectured and demonstrated the use of fire equipment with local businesses and communities.

10

Internal Control and Risk Management

10. Internal Control and Risk Management

Board of Directors realizes the importance of the company's internal control at executive level and at operational level. Scope of duty has been determined for executives and operators in writing. There is the company's asset utilization control. Duty of operators, monitoring person, controller, and evaluator are separated from each other to cause balance and appropriate verification. There is internal control in terms of finance. There is financial report to be proposed to executives in the responsible line of work.

Audit Committee, which is assigned to examine the Company's operation and internal audit department to examine and ensure that core operation and key financial activities of the Company are done efficiently according to the determined method, including examining compliance with the law and relevant requirement of the Company (Compliance Control). In order for internal audit unit to have freedom, the result shall be reported directly to audit committee.

The Company pays great attention to risk management, which the Company has established risk management committee to search, evaluate, and find risk prevention measure for the operation, as well as monitor, regulate, and report the result to the audit committee to be further proposed to Board of Directors.

The Company has established risk management committee to perform duty in providing risk management for the whole organization, and continuously improve and develop quality risk management.

10.1 In Board of Directors Meeting number 2/2015 on February 25, 2015, which audit committee was also in attendance, Board of Directors had evaluated sufficiency of internal control that was used for management and internal control in 5 parts; internal control in the organization, risk management, operational control, information and communication, and monitoring system. The Board of Directors had a comment that the Company has sufficient and appropriate internal control based on current situation of the business. Overall operation is transparent and there is good corporate governance, which is verifiable.

10.2 Audit committee had the same comment as the Company's auditor, i.e. Dr. Wirach and Associates, which had a comment that there was no significant issue or error.

10.3 Audit Committee appointed Mr. Warawut Srisura as manager of internal audit and company's operation regulation department. He had an education background of internal audit department manager, and graduated with Bachelor Degree in Accounting from Ramkhamhaeng University, Master Degree in Business Administration from Ramkhamhaeng University, was a Certified Public Accountant in Thailand, and had an experience in internal audit in hospital business of 20 years. He understands the business and the Company's operation.

Therefore, audit committee deems that manager of internal audit and company's operation regulation department is suitable to perform such duty. The consideration and approval, appointment, removal, and transfer of the Company's internal audit department manager must be approved by audit committee.

11

Transactions

- None -

12

Summary of the Company 's Financial Informations

12. Summary of the Company 's Financial Informations

Statements of Financial Position

	(Unit : Thousand baht)		
	<u>2014</u>	<u>2013</u>	<u>2012</u>
Current Assets	207,544	208,778	429,781
Total Assets	1,664,406	1,687,034	1,462,792
Current Liabilities	218,974	367,400	240,547
Total Liabilities	264,082	460,808	275,647
Issued and Paid - up share capital	160,000	160,000	160,000
Shareholders ' Equity	1,400,324	1,280,226	1,187,145

Statement of Comprehensive Income

	(Unit : Thousand baht)		
	<u>2014</u>	<u>2013</u>	<u>2012</u>
Revenues from medical treatment	1,883,047	1,781,342	1,720,971
Total Revenues	1,894,838	1,794,643	1,735,181
Cost of medical treatment	1,299,978	1,235,017	1,174,395
Selling and administrative expenses	257,826	254,398	238,018
Directors' remuneration	2,769	2,872	1,942
Finance cost	3,342	1,358	-
Profit before Income Tax Expenses	300,923	320,826	320,826
Income Tax Expenses	65,529	59,775	73,235
Profit for the years	265,393	241,222	247,592

Share data (Baht)

Earning per share	1.66	1.51	1.55
Book value per share	8.75	8.00	7.42

Growth rate

Total Assets (%)	-1.34	5.33	17.25
Total Equity (%)	9.38	7.84	14.64
Total Revenues (%)	5.58	3.43	18.84
Net Profit (%)	10.02	-2.57	52.19

Financial Ratio

Liquidity Ratio

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Current Ratio	0.57	0.57	1.79
Quick Liquidity Ratio	0.67	0.42	1.55
Cash Flow Ratio	0.93	0.90	1.28
Receivables Turnover Ratio	19.79	17.89	17.97
Average collection period	18.19	20.12	20.03
Inventory Turnover	30.78	30.72	32.45
Average Inventory Period	11.70	11.72	11.09
Payable turnover	22.66	23.07	25.26
Repayment period	15.89	15.60	14.25
Cash Cycle	14.00	16.24	16.87

Profitability Ratio

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Gross margin (%)	30.96	30.67	31.76
Gross profit from operations	17.75	16.97	18.64
Cash to profitability	125.01	171.72	42.92
Net Profit (%)	14.09	13.54	14.39
Return on Equity (%)	19.80	19.55	22.28

Efficiency Ratio

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Return on Total assets (%)	15.84	15.32	18.27
Return on Fixed assets (%)	27.70	29.93	36.62
Asset Turnover	1.13	1.14	1.28

Financial Policy Ratio

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Debt to Equity	0.32	0.32	0.23
Interest Coverage Ratio	144.39	380.65	-
Coverage obligations (Cash Basis)	1.62	0.73	0.61
Rate of Dividend	60.26	60.10	60.09

13

Analysis and Explanation of Management

13. Analysis and Explanation of Management

Summary

Nonthavej Hospital Public Company Limited reported 2014 performance, which increased compared to last year. The Company had total income from hospital business of 1,895 million baht, an increase of 100 million baht or 5.58%. Medical treatment cost was 1,300 million baht, an increase of 65 million baht or 5.26%. Sales and Administration Expense was 258 million baht, an increase of 3 million baht or 1.35%, Directors' remuneration was 2.77 million baht, a decrease of 0.10 million baht or 3.58%, Interest was 3 million baht, an increase of 2 million baht or 146.13% and Income Tax Expenses was 66 million baht, an increase of 6 million baht or 9.63%. The details and descriptions of the operation are as follows.

13.4 Performance

1. Performance

1.1 Income : The Company had total income in 2014 of 1,895 million baht compared with 2013, which was 1,795 million baht, an increase of 100 million baht or 5.58%.

- Income from hospital business in 2014 was 1,883 million baht compared with 2013, which was 1,781 million baht, an increase of 102 million baht or 5.71% as follows :

- Income from Out patient in 2014 was 994 million baht compared with 2013 an increase of 42 million baht or 4.36%

- Income from In patient in 2014 was 889 million baht compared with 2013 an increase of 60 million baht or 7.26%

- Other incomes in 2014 was 12 million baht compared with 2013, which was 13 million baht, a decrease of 1 million baht or 11.36%.

1.2 Medical Treatment Cost : The Company had total medical treatment cost in 2014 of 1,300 million baht compared with 2013, which was 1,235 million baht, an increase of 65 million baht or 5.26%.

Proportion of medical treatment cost to medical treatment revenue in 2014 was 69.04% compared with 2013, which was 69.33%. It was obvious that the proportion in 2014 decreased from 2013 by 0.29%.

1.3 Sales and Administrative Expense : The Company had a total sales and administrative expense in 2014 of 258 million baht compared with 2013, which was 255 million baht, an increase of 3 million baht or 1.35% increased monthly salary and employee remuneration of 4 million baht.

Proportion of sales and administrative expense to medical treatment revenue in 2014 was 13.69% compared with 2013, which was 14.28%. It was obvious that the proportion in 2014 decreased from 2013 by 0.59%.

1.4 Director Remuneration The Company had director remuneration in 2014 of 2.77 million baht compared with 2013, which was 2.87 million baht, an increase of 0.10 million baht or 3.58%.

1.5 Income tax expense The Company had income tax expense in 2014 of 66 million baht compared with 2013, which was 60 million baht, an increase of 6 million baht or 9.63%.

2. Profitability

(in percentage)	Y2014	Y2013	Y2012
Gross Profit Margin	30.96	30.67	31.76
Operating Profit Margin	17.75	16.97	18.64
Net Profit Margin	14.09	13.54	14.39
Return on Shareholder's Equity	19.80	19.55	22.28

Based on the above, it is obvious that in 2014, the Company had net profit of 14.09% compared with 2013, which was at 13.54%, a increase of 0.55%, the company had the proportion of medical treatment cost to medical treatment revenue of 69.04% compared to 2013, which was 69.33%, an decrease of 0.29%, and proportion of sales and administrative expense to medical treatment revenue was 13.69% compared to 2013, which was 14.28%, an decrease of 0.59%.

Return on Equity in 2014 was 19.80% compared with 2013, which was 19.55%, and in 2012, which was 22.28%. It was obvious that the return on equity in 2014 increased from the previous year, Due to increased the net profit .

3. Operational Efficiency

	Y2014	Y2013	Y2012
Return on Total Assets	15.84	15.32	18.27
Return on Fixed Assets	27.70	29.93	36.62
Assets Turnover	1.13	1.14	1.28

The Company's operational efficiency in 2014 was Return on Total Assets increased compared with 2013 of 0.52%. Return on Fixed Assets and Assets Turnover decreased compared with 2013, due to the Company invested in building and construction and medical equipment.

13.2 Statements of Financial Position

1. Capital Structure

The capital structure of the company (in percentage) can be summarized as follows:

Current Assets	12%	Current Liabilities	13%
Non Current Assets	88%	Non Current Liabilities	3%
		Shareholders' Equity	84%
Total Assets	100%	Total Liabilities and Shareholders' Equity	100%

The Company's capital structure consists of asset:liabilities ratio + the Company's capital of 100 : 16+84. The Company has current liabilities payable at 13 percent compared to total liabilities of the company. For the asset that the Company has ownership, it can be divided into current asset of 12 percent, fixed asset of 88 percent, which in 2014, the Company invested in medical equipment, building and construction.

2. Assets

Asset Components

Total asset as of December 31, 2014 was 1,664 million baht compared to the end of 2013 of 1,687 million baht, an decrease of 23 million baht or 1.34%, which has the following changes;

2.1 Current Asset as of December 31, 2014 was 208 million baht or 12.47% of assets compared with the end of 2013, which was at 209 million baht, as decrease of 1 million baht or 0.59%, which has the following details;

2.1.1 Cash and cash equivalents as of December 31, 2014 was 35 million baht or 2.12% of total assets

2.1.2 Temporary investment as of December 31, 2014 consists of investment in open-end fund of 0.15 million baht, and trading securities of 1.75 million baht.

2.1.3 Net accounts receivable as of December 31, 2014 was 110 million baht or 6.62% of total assets compared with the end of 2013, which was 114 million baht, an decrease of 4 million baht or 3.32%. This consists of accounts receivable and credit pending deposit.

2.1.4 Inventory as of December 31, 2014 was 44 million baht or 2.63% of total assets compared with the end of 2013 of 41 million baht, an increase of 3 million baht or 7.40%. This consists of medicine and pharmaceutical products and medical supplies.

2.1.5 Other current assets as of December 31, 2014 was 16 million baht or 0.99% of total assets compared with the end of 2013, which was 15 million baht, a increase of 1 million baht or 9.30% .

2.2 Non-current assets as of December 31, 2014 was 1.457 million baht or 87.53% of total assets compared with the end of 2013, which was 1,478 million baht, an decrease of 21 million baht or 1.45%, which has the following details;

2.2.1 Longterm investment as of December 31, 2014 was 9 million baht, which consists of;

- Available for sales securities as of December 31, 2014 was 5.54 million baht or 0.31% of total assets compared with the end of 2013, which was 5.16 million baht, an increase of 0.38 million baht or 7.41% due to unrealized gain from the increase in value of investment in available for sales securities.

- Non-obligated fixed deposit as of December 31, 2014 was 3.35 million baht or 0.20% of total assets compared with the end of 2013, which was 3.28 million baht, an increase of 0.07 million baht or 2.15% as it was used as collateral for electricity against commercial bank.

2.2.2 Land, building, and equipment as of December 31, 2014 was 1,403 million baht or 84.29% of total assets compared with the end of 2013, which was 1,421 million baht, an decrease of 18 million baht or 1.27%.

2.2.3 Intangible assets as of December 31, 2014 was 29 million baht or 1.75% of total assets compared with the end of 2013, which was 36 million baht, a decrease of 7 million baht or 20.05%.

2.2.4 Deferred tax asset as of December 31, 2014 was 9 million baht or 0.52% of total assets compared with the end of 2013, which was 8 million baht, an increase of 1 million baht or 11.89%.

2.2.5 Other non-current assets as of December 31, 2014 was 7 million baht or 0.43% of total assets compared with the end of 2013, which was 4 million baht, a increase of 3 million baht or 57.81%.

3. Liabilities

Liabilities Components;

Total Liabilities as of December 31, 2014 was 264 million baht compared with the end of 2013, which increased 407 million baht a decrease of 143 million baht or 35.08%. There were significant changes as follows;

3.1 Current Liabilities as of December 31, 2014 was 219 million baht or 13.16% of total assets compared with the end of 2013, which was 367 million baht, an decrease of 148 million baht or 40.40%, which has the following details;

3.1.1 Accounts payable and other payables as of December 31, 2014 was 172 million baht or 10.33% of total assets compared with the end of 2013, which was 155 million baht, a increase of 17 million baht or 11.10%.

3.1.2 Asset payable as of December 31, 2014 was 11 million baht or 0.63% of total assets compared with the end of 2013, which was 22 million baht, a decrease of 11 million baht or 51.49%.

3.1.3 Payable corporate income tax as of December 31, 2014 was 31 million baht or 1.86% of total assets compared with the end of 2013, which was 26 million baht, a increase of 5 million baht or 19.78%.

3.1.4 Other current liabilities as of December 31, 2014 was 5.51 million baht or 0.33% of total assets compared with the end of 2013, which was 5.08 million baht, an increase of 0.42 million baht or 8.30%.

3.2 Non-current Liabilities as of December 31, 2014 was 45 million baht or 2.71% of total assets compared with the end of 2013, which was 39 million baht, an increase of 6 million baht or 14.46%. This was a reserve for longterm employee benefit for 2014 in compliance with accounting standard version 19 on employee benefit.

13.2 Asset Quality

Net accounts receivable as of December 31, 2014 was 110 million baht or 6.62% of total assets compared with the end of 2013, which was 114 million baht, an decrease of 4 million baht or 3.32%. The Company set a reserve for allowance for doubtful account for bad debt, which is considered from debt period as criteria. In 2014, the company recorded allowance for doubtful account of 3 million baht.

Inventory consists of medicine, pharmaceutical product, and medical supplies. The Company indicated value in cost price or lowered market price, and obsolete and deteriorated products had already been sorted out.

The compositions of the company's fixed assets as of December 31, 2014 were as follows :

(in million baht)

	Historical Cost	Appropriated Depreciations	Net Value
Land	575	0	575
Building& Infrastructures	981	518	463
Medical Equipments	553	323	230
Vehicles	16	13	3
Furniture and Fixtures	75	52	23
Office equipment	56	41	15
Computer equipment	85	62	23
Other equipment and tools	26	19	7
Assets under construction	64	0	64
Total Fixed Assets	2,431	1,028	1,403

The Company recorded fixed asset in cost price without adjusting value of fixed asset whatsoever due to the company has analyzed depreciation and deemed that the recorded value was appropriate.

The Company had return on fixed asset as of December 31, 2014 of equivalent to 27.70% compared with the end of 2013, which was 30.01%, a decrease of 2.31% , investment building& Infrastructures and medical equipment for ther services.

13.3 Liquidity

The Company had cash and cash equivalents as of December 31, 2014 of 35.31 million baht or 2.12% compared with the end of 2013, which was 35.83 million baht, a decrease of 0.52 million baht or 1.46%. The detail of acquisition and usage of cash and major short term investments as follows;

The Company had net cash flow acquired from business operation as of December 31, 2014 of 414 million baht compared with the end of 2013, which was 517 million baht, an decrease of 103 million baht.

In 2013, the company had income before tax of 331 million baht.

- Adjusted income before tax as cash acquired from operation of 150 million baht. There were adjusted depreciation, quality amortization, computer program cost amortization, unrealized loss of investment in open-end fund, unrealized loss of trading securities, doubtful accounts, interest expense, and employee longterm benefit expense.

- Adjusted income before tax as cash paid from the operation of 1 million baht. There were income from selling building and equipment, received dividend, and received interest.

- Operating profit before change in components of assets and operating debt as of December 31, 2014 was 480 million baht compared with the end of 2013, which was 440 million baht, an increase of 40 million baht, including the change in components of assets and operating debt of 2 million baht, which caused cash acquired from the operation of 478 million baht, paid income tax of 61 million baht and paid interest of 3 million baht.

- Cash flow spent for investment activities in various assets of 109 million baht.

- Cash flow acquired from fund raising activities of 305 million baht. This is a short term loan from financial institution of 160.00 million baht, and paid for dividend of 145 million baht.

The company has financial liquidity in each year as follows;

- Liquidity ratio as of December 31, 2014 was 0.95 times compared with the end of 2013, which was 0.57 times, and at the end of 2012, which was 1.79 times.

- The Company accounts receiveable turnover rate as of December 31, 2014 was 19.79 times compared with the end of 2013, which was 17.89 times, and at the end of 2013, which was 18.97 times.

- Average collection period as of December 31, 2014 was 18 days compared with the end of 2013, which was 20 days.

- Inventory turnover rate as of December 31, 2014 was 30.78 times compared with the end of 2013, which was 30.72 times, and at the end of 2012, which was 32.45 times.

- Average days to sell product as of December 31, 2014 was 12 days same with the end of 2013. This indicated that the company had efficient inventory management.

Report on the Board of Directors' responsibilities for financial statements

To : The Shareholders of

Nonthavej Hospital Public Company Limited

The Board of Directors takes responsibility for the financial statements of Nonthavej Hospital Public Limited Company. These financial statements were prepared according to generally accepted accounting principles. The appropriate accounting policies were applied consistently and the financial statements were prepared in a prudent and reasonable manner with adequate and transparent disclosure of information in the notes to the financial statements for the benefit of general shareholders and investors.

The Board of Directors has maintained good corporate governance through the risk management and internal control systems in order to ensure that accounting data is recorded accurately, completely, promptly and adequately to safeguard assets and prevent significant fraud or irregularities.

The Board of Directors has appointed the audit committee, which is comprised of independent directors, to oversee and review the reliability and accuracy of the financial statements, and to assess the effectiveness of the internal control system and internal audit. The opinions of the audit committee on these matters are in the auditor's report, which is part of this annual report.

The Board of Directors is of the opinion that the internal control system and internal audit are able to confirm that the financial statements of Nonthavej Hospital Public Limited Company for the year ending 31 December 2014 present the Company's financial position, operating results and cash flows accurately in all major respects according to generally accepted accounting principles. The auditor's opinions are contained in the auditor's report, which is part of this annual report.



Mrs. Patama Prommas

(Chairman)

AUDITOR'S REPORT

To : The Shareholders of

Nonthavej Hospital Public Company Limited

I have audited the accompanying financial statements of Nonthavej Hospital Public Company Limited, which comprise the statement of financial position as at December 31, 2014, the related statements of comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

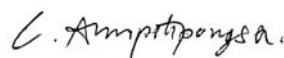
My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Thai Standards on Auditing. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Nonthavej Hospital Public Company Limited as at December 31, 2014, its financial performance and cash flows for the year then ended, in accordance with Thai Financial Reporting Standards.



(Mr. Chaiyakorn Aunpitipongsa)

Certified Public Accountant Registration No. 3196

Dr. Virach & Associates Office Co., Ltd.

Bangkok : February 25, 2015

Financial Statement

NONTHAVEJ HOSPITAL PUBLIC COMPANY LIMITED

STATEMENTS OF FINANCIAL POSITION

AS AT DECEMBER 31, 2014

ASSETS

	<i>Notes</i>	BAHT		
		2014	2013	2012
Current Assets				
Cash and cash equivalents	4.2 and 5	35,309,746	35,834,055	62,419,115
Short-term investments				
Deposits at financial institution	6.4	-	1,330,000	201,330,000
Open-ended funds	4.3 and 6.1	147,350	133,047	157,262
Trading securities	4.3 and 6.2	1,752,783	1,769,300	2,003,762
Trade and other receivables	4.4 and 7	110,193,933	113,980,587	107,948,686
Inventories	4.5 and 8	43,741,139	40,727,138	39,717,527
Other current assets				
Prepaid expenses		14,758,413	10,531,993	10,193,370
Other current assets		1,641,104	4,472,064	6,011,091
Total other current assets		16,399,517	15,004,057	16,204,461
Total Current Assets		207,544,468	208,778,184	429,780,813
Non-current Assets				
Long-term investments				
Available-for-sale securities	4.3 and 6.3	5,538,800	5,156,600	4,331,900
Fixed deposits at bank with restrictions	9	3,347,364	3,277,006	3,197,261
Property, plant and equipment	4.6 and 10	1,403,006,956	1,421,073,572	972,832,873
Intangible assets				
Deferred computer softwares	4.7 and 11	29,170,445	36,484,803	40,056,633
Deferred tax assets	4.8 and 19	8,662,074	7,741,470	6,676,852
Other non-current assets	4.9 and 12	7,136,379	4,522,162	5,915,677
Total Non-current Assets		1,456,862,018	1,478,255,613	1,033,011,196
TOTAL ASSETS		1,664,406,486	1,687,033,797	1,462,792,009

Notes to the financial statements form an integral part of these statements.

NONTHAVEJ HOSPITAL PUBLIC COMPANY LIMITED

STATEMENTS OF FINANCIAL POSITION

AS AT DECEMBER 31, 2014

LIABILITIES AND SHAREHOLDERS' EQUITY

		BAHT		
	<i>Notes</i>	2014	2013	2012
Current Liabilities				
Short-term loans from financial institutions	<i>13</i>	-	160,000,000	-
Trade and other payables	<i>14</i>	171,599,655	154,759,187	157,844,331
Assets acquisition payables		10,847,621	21,659,002	39,789,941
Accrued corporate income tax		31,021,351	25,898,048	37,900,519
Other current liabilities		5,505,691	5,083,614	5,012,309
Total Current Liabilities		218,974,318	367,399,851	240,547,100
Non-current Liabilities				
Provision for long-term employee benefits	<i>4.12 and 15</i>	45,107,427	39,408,258	35,099,671
Total Non-current Liabilities		45,107,427	39,408,258	35,099,671
TOTAL LIABILITIES		264,081,745	406,808,109	275,646,771
Shareholders' Equity				
Share capital				
Authorized share capital				
160,000,000 common stocks of Baht 1 par value		160,000,000	160,000,000	160,000,000
Issued and paid-up share capital				
160,000,000 common stocks at Baht 1 each		160,000,000	160,000,000	160,000,000
Additional paid-in capital				
Premium on common stocks		172,000,000	172,000,000	172,000,000
Retained earnings				
Appropriated				
Legal reserve	<i>16</i>	16,000,000	16,000,000	16,000,000
Unappropriated		1,048,071,538	928,278,245	835,855,955
Other components of shareholders' equity		4,253,203	3,947,443	3,289,283
Total Shareholders' Equity		1,400,324,741	1,280,225,688	1,187,145,238
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		1,664,406,486	1,687,033,797	1,462,792,009

Notes to the financial statements form an integral part of these statements.

NONTHAVEJ HOSPITAL PUBLIC COMPANY LIMITED

STATEMENTS OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31, 2014

		BAHT		
	<i>Notes</i>	2014	2013	2012
REVENUES				
Revenues from medical treatment		1,883,047,475	1,781,342,040	1,720,971,415
Other income		11,790,150	13,300,710	14,209,528
Total Revenues		1,894,837,625	1,794,642,750	1,735,180,943
EXPENSES				
	18			
Cost of medical treatment		1,299,978,213	1,235,017,225	1,174,394,509
Selling expenses		14,535,619	24,836,281	19,379,749
Administrative expenses		243,290,112	229,562,069	218,638,091
Directors' remuneration	17	2,769,000	2,871,800	1,942,200
Finance cost		3,342,067	1,357,861	-
Total Expenses		1,563,915,011	1,493,645,236	1,414,354,549
Profit before Income Tax Expenses		330,922,614	300,997,514	320,826,394
Income Tax Expenses	19	65,529,321	59,775,224	73,234,540
Profit for the years		265,393,293	241,222,290	247,591,854
Other Comprehensive Income				
Gain from the remeasuring of				
investment in available-for-sale securities		382,200	822,700	-
Income tax on net change in gain from the remeasuring				
of investment in available-for-sale securities		(76,440)	(164,540)	1,807,637
Other comprehensive income for the years		305,760	658,160	1,807,637
Total comprehensive income for the years		265,699,053	241,880,450	249,399,491
Earnings Per Share				
	4.11			
Basic Earnings Per Share		1.66	1.51	1.55
The number of 160,000,000 common stocks used in computation.				

Notes to the financial statements form an integral part of these statements.

NONTHAVEJ HOSPITAL PUBLIC COMPANY LIMITED
STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
FOR THE YEAR ENDED DECEMBER 31, 2014

		BAHT					
		Issued and	Premium on	Retained earnings		Other	Total
		paid-up	common			components of	shareholders'
		share capital	stocks			shareholders'	equity
				Legal reserve	Unappropriated	equity	
						Available for	
	Notes					sale securities	
Balances as at January 1, 2013-as previously reported		160,000,000	172,000,000	16,000,000	828,356,782	4,111,604	1,180,468,386
Cumulative effects on the change							
in accounting policy - income tax	3	-	-	-	7,499,173	(822,321)	6,676,852
Restated balances		160,000,000	172,000,000	16,000,000	835,855,955	3,289,283	1,187,145,238
Total comprehensive income for the year		-	-	-	241,222,290	658,160	241,880,450
Dividend payment	17	-	-	-	(148,800,000)	-	(148,800,000)
Balances as at December 31, 2013		160,000,000	172,000,000	16,000,000	928,278,245	3,947,443	1,280,225,688
Total comprehensive income for the year		-	-	-	265,393,293	305,760	265,699,053
Dividend payment	17	-	-	-	(145,600,000)	-	(145,600,000)
Balances as at December 31, 2014		160,000,000	172,000,000	16,000,000	1,048,071,538	4,253,203	1,400,324,741

Notes to the financial statements form an integral part of these statements.

NONTHAVEJ HOSPITAL PUBLIC COMPANY LIMITED

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2014

	BAHT		
	2014	2013	2012
CASH FLOWS FROM OPERATING ACTIVITIES :			
PROFIT BEFORE INCOME TAX EXPENSES			
ADJUSTMENTS TO RECONCILE PROFIT BEFORE INCOME TAX	330,922,614	300,997,514	320,826,394
EXPENSES TO NET CASH PROVIDED FROM (USED IN) OPERATION :-			
Depreciation	126,745,157	118,003,916	99,722,688
Amortization of quality system	1,416,035	1,177,943	1,177,943
Amortization of computer softwares	11,176,772	14,429,275	13,644,312
Unrealized (gain) loss on open-ended funds	(14,303)	24,215	(37,059)
Unrealized loss on trading securities	16,517	234,462	(777,699)
(Gain) loss on disposal of building and equipment	5,252	(589,491)	131,877
Bad debts	928,080	-	950,571
Doubtful debts increase (decrease)	(716,164)	1,578,526	(1,158,604)
Dividend income	(78,712)	(181,704)	(122,570)
Interest income	(321,944)	(3,191,475)	(4,196,136)
Interest expenses	3,342,067	1,357,861	-
Long-term employee benefits expenses	7,111,954	7,704,537	10,651,608
PROFIT FROM OPERATION BEFORE CHANGE IN			
OPERATING ASSETS AND LIABILITIES ITEMS	480,533,325	441,545,579	440,813,325
(INCREASE) DECREASE IN OPERATING ASSETS ITEMS			
Deposits at financial institutions	1,330,000	200,000,000	(201,330,000)
Trade and other receivables	3,574,738	(7,610,427)	(29,215,072)
Inventories	(3,014,001)	(1,009,611)	(7,056,231)
Other current assets	(1,407,460)	239,404	(4,181,223)
Other non-current assets	(4,555,252)	(1,784,428)	(4,750,160)
INCREASE (DECREASE) IN OPERATING LIABILITIES ITEMS			
Trade and other payables	17,181,139	(3,425,815)	32,148,014
Assets acquisition payable	(14,200,037)	(37,888,274)	(17,448,421)
Other current liabilities	422,077	71,305	770,417
Provision for long-term employee benefits	(1,412,785)	(3,395,950)	(846,106)
Cash received from operation	478,451,744	586,741,783	208,904,543
Interest income	333,944	4,152,475	3,258,949
Interest expense paid	(3,682,738)	(1,017,190)	-
Income tax paid	(61,403,062)	(73,006,853)	(74,461,203)
NET CASH PROVIDED FROM OPERATING ACTIVITIES	413,699,888	516,870,215	137,702,289

Notes to the financial statements form an integral part of these statements.

NONTHAVEJ HOSPITAL PUBLIC COMPANY LIMITED

STATEMENTS OF CASH FLOWS (CONTINUED)

FOR THE YEAR ENDED DECEMBER 31, 2014

	BAHT		
	2014	2013	2012
CASH FLOWS FROM INVESTING ACTIVITIES			
Increase in property, plant and equipment	(104,779,843)	(538,839,850)	(120,333,020)
Interest payment for land and assets under construction	(506,079)	(6,416,090)	1,561,440
Proceeds from disposal of building and equipment	515,785	1,358,151	50,270
Increase in available-for-sale securities	-	(2,000)	-
Purchase of computer softwares	(3,862,414)	(10,857,445)	(8,650,414)
Increase in fixed deposits at bank with restrictions	(70,358)	(79,745)	(763,841)
Proceeds from dividend income	78,712	181,704	122,570
NET CASH USED IN INVESTING ACTIVITIES	(108,624,197)	(554,655,275)	(128,012,995)
CASH FLOWS FROM FINANCING ACTIVITIES			
Short-term loans from financial institutions	(160,000,000)	160,000,000	-
Dividend payment	(145,600,000)	(148,800,000)	(97,760,000)
NET CASH PROVIDED FROM (USED IN) FINANCING ACTIVITIES	(305,600,000)	11,200,000	(97,760,000)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(524,309)	(26,585,060)	(88,070,706)
CASH AND CASH EQUIVALENTS AS AT JANUARY 1,	35,834,055	62,419,115	150,489,821
CASH AND CASH EQUIVALENTS AS AT DECEMBER 31,	35,309,746	35,834,055	62,419,115
ADDITIONAL DISCLOSURE ITEMS TO CASH FLOWS STATEMENTS			
Non-cash flows items comprise :			
Unrealized gain on available-for-sale securities	382,200	822,700	2,259,547
Increase in building and equipment from assets payable	3,388,656	19,757,335	37,775,398
Increase in equipment from transferring deposits	525,000	2,000,000	9,141,389
Increase in computer softwares from transferring assets under construction	-	-	16,055,350

Notes to the financial statements form an integral part of these statements.

NONTHAVEJ HOSPITAL PUBLIC COMPANY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2014

1. GENERAL INFORMATION

1.1	Company status	A juristic person established under Thai law and listed on the Stock Exchange of Thailand.
1.2	Company location	30/8, Ngamvongwan Road, Tambol Bangkhen, Amphur Muangnonthaburi, Nonthaburi, Thailand.
	Branch	68/888, Rattanathibeth Road, Tambol Bangkrasor, Amphur Muangnonthaburi, Nonthaburi, Thailand.
1.3	Type of business	Hospital

2. BASIS FOR PREPARATION OF FINANCIAL STATEMENTS

2.1 The financial statements are prepared in accordance with the Accounting Standards and Financial Reporting Standards issued by Federation of Accounting Professions under the Accounting Profession Act, B.E. 2547 (2004), the Accounting Act, B.E. 2543 (2000) and the Notification of the Office of the Securities and Exchange Commission.

2.2 Accounting standards that became effective in the current accounting year are as follow:

TAS 1 (revised 2012)	Presentation of Financial Statement
TAS 7 (revised 2012)	Statement of Cash Flows
TAS 12 (revised 2012)	Income Taxes
TAS 17 (revised 2012)	Leases
TAS 18 (revised 2012)	Revenue
TAS 19 (revised 2012)	Employee Benefits
TAS 21 (revised 2012)	The Effects of Changes in Foreign Exchange Rate
TAS 24 (revised 2012)	Related Party Disclosures
TAS 28 (revised 2012)	Investments in Associates
TAS 31 (revised 2012)	Interests in Joint Ventures
TAS 34 (revised 2012)	Interim Financial Reporting
TAS 36 (revised 2012)	Impairment of Assets
TAS 38 (revised 2012)	Intangible assets
TFRS 2 (revised 2012)	Share-based Payment
TFRS 3 (revised 2012)	Business Combinations
TFRS 5 (revised 2012)	Non-current Assets Held for Sales and Discontinued Operations
TFRS 8 (revised 2012)	Operating Segment

TSIC 15	Operating Leases-Incentives
TSIC 27	Evaluating the Substance of Transactions in the Legal Form of a Lease
TSIC 29	Service Concession Arrangements: Disclosures
TSIC 32	Intangible Assets - Web Site Costs
TFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities
TFRIC 4	Determining Whether an Arrangement Contains a Lease
TFRIC 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds
TFRIC 7	Applying the Restatement Approach under TAS 29 Financial Reporting in Hyperinflationary Economies
TFRIC 10	Interim Financial Reporting and Impairment
TFRIC 12	Service Concession Arrangements
TFRIC 13	Customer Loyalty Programmes
TFRIC 17	Distributions of Non-cash Assets to Owners
TFRIC 18	Transfers of Assets from Customers

These accounting standards, financial reporting standard, accounting standard interpretations and financial reporting standard interpretations do not have any significant impact on the financial statements.

2.3 The Federation of Accounting Professions has issued the new accounting standards but are not yet effective.

A. Effective for fiscal years beginning on or after January 1, 2015

TAS 1 (revised 2014)	Presentation of Financial Statements
TAS 2 (revised 2014)	Inventories
TAS 7 (revised 2014)	Statement of Cash Flows
TAS 8 (revised 2014)	Accounting Policies, Changes in Accounting Estimates and Errors
TAS 10 (revised 2014)	Events after the Reporting Period
TAS 11 (revised 2014)	Construction Contracts
TAS 12 (revised 2014)	Income Taxes
TAS 16 (revised 2014)	Property, Plant and Equipment
TAS 17 (revised 2014)	Leases
TAS 18 (revised 2014)	Revenue
TAS 19 (revised 2014)	Employee Benefits

TAS 20 (revised 2014)	Accounting for Government Grants and Disclosure of Government Assistance
TAS 21 (revised 2014)	The Effects of Changes in Foreign Exchange Rates
TAS 23 (revised 2014)	Borrowing Costs
TAS 24 (revised 2014)	Related Party Disclosures
TAS 26 (revised 2014)	Accounting and Reporting by Retirement Benefit Plans
TAS 27 (revised 2014)	Separate Financial Statements
TAS 28 (revised 2014)	Investments in Associates and Joint Ventures
TAS 29 (revised 2014)	Financial Reporting in Hyperinflationary Economies
TAS 33 (revised 2014)	Earnings per Share
TAS 34 (revised 2014)	Interim Financial Reporting
TAS 36 (revised 2014)	Impairment of Assets
TAS 37 (revised 2014)	Provisions, Contingent Liabilities and Contingent Assets
TAS 38 (revised 2014)	Intangible Assets
TAS 40 (revised 2014)	Investment Property
TFRS 2 (revised 2014)	Share-based Payment
TFRS 3 (revised 2014)	Business Combinations
TFRS 5 (revised 2014)	Non-current Assets Held for Sale and Discontinued Operations
TFRS 6 (revised 2014)	Exploration for and Evaluation of Mineral Resources
TFRS 8 (revised 2014)	Operating Segments
TFRS 10	Consolidated Financial Statements
TFRS 11	Joint Arrangements
TFRS 12	Disclosure of Interests in Other Entities
TFRS 13	Fair Value Measurement
TSIC 10 (revised 2014)	Government Assistance - No Specific Relation to Operating Activities
TSIC 15 (revised 2014)	Operating Leases - Incentives
TSIC 25 (revised 2014)	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders
TSIC 27 (revised 2014)	Evaluating the Substance of Transactions Involving the Legal Form of a Lease
TSIC 29 (revised 2014)	Service Concession Arrangements: Disclosures
TSIC 31 (revised 2014)	Revenue - Barter Transactions Involving Advertising Services
TSIC 32 (revised 2014)	Intangible Assets - Web Site Costs

TFRIC 1 (revised 2014)	Changes in Existing Decommissioning, Restoration and Similar Liabilities
TFRIC 4 (revised 2014)	Determining whether an Arrangement Contains a Lease
TFRIC 5 (revised 2014)	Rights to Interests Arising from Decommissioning, Restoration and Environmental Rehabilitation Funds
TFRIC 7 (revised 2014)	Applying the Restatement Approach under TAS 29(revised 2014) Financial Reporting in Hyperinflationary Economies
TFRIC 10 (revised 2014)	Interim Financial Reporting and Impairment
TFRIC 12 (revised 2014)	Service Concession Arrangements
TFRIC 13 (revised 2014)	Customer Loyalty Programmes
TFRIC 14	TAS 19 - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and Their Interaction
TFRIC 15 (revised 2014)	Agreements for the Construction of Real Estate
TFRIC 17 (revised 2014)	Distributions of Non-cash Assets to Owners
TFRIC 18 (revised 2014)	Transfers of Assets from Customers
TFRIC 20	Stripping Costs in the Production Phase of a Surface Mine

B. Effective for fiscal years beginning on or after January 1, 2016

TFRS 4 (revised 2014)	Insurance Contracts
-----------------------	---------------------

The Company's management is evaluating the impact of such accounting standards on the financial statements in the year when they are adopted.

- 2.4 These financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

3. CHANGES IN ACCOUNTING POLICY

In 2013, the Company has adopted accounting standard No.12 Income Taxes which has to adjust the increase in beginning retained earnings for the financial statements as at January 1, 2013 amounted of Baht 7,499,173.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

4.1 Revenues and expenses recognition

Revenue from hospital operations

Revenues from hospital operations, mainly consisting of medical fees, hospital room sales and medicine sales, are recognised as income when services have been rendered or medicine delivered.

Service income is recognized when services have been rendered.

Revenue from rental is recognized over the term of rental agreement.

Dividend income is recognized when the right to receive is established.

Other revenues and expenses are recognized on an accrual basis.

4.2 Cash and cash equivalents

For the purpose of preparation of cash flows statements, cash and cash equivalents are cash on hand and deposits at the financial institutions due not more than 3 months from the acquisition date and not subject to withdrawal restrictions.

4.3 Investments

Trading securities are investments in listed securities and open-ended fund stated at fair value. The Company recognizes revaluation of securities as unrealized gain (loss) on trading securities in the statements of comprehensive income.

Available-for-sale securities are investments in listed securities stated at fair value. The objective of holding these securities is for long-term investments. The Company recognizes revaluation of available-for-sale securities as separate item in statements of comprehensive income under the caption "Unrealized gain (loss) on investment revaluation".

The Company calculated cost of the disposed securities during the year by weighted average method.

4.4 Allowance for doubtful accounts

The Company provided allowance for doubtful accounts which are expected to be uncollectible accounts receivable based on the past experience in debt collection and the current status of outstanding debtors on the statement of financial position date.

Bad debts are immediately written off during the year whenever incurred.

4.5 Inventories

Inventories are stated at cost or net realizable value, whichever is the lower. Cost is determined by the moving average method.

4.6 Property, plant and equipment

Property, plant and equipment are stated at cost. Depreciation is calculated by the straight-line method based on the estimated useful life of the following assets :

PARTICULARS	USEFUL LIFE (YEARS)
Land	No calculation for depreciation
Temporary building	3
Building and structure	10-50
Medical tools and equipment	5-10
Others	5-15

Interest expenses incurred from loans obtained for building construction project are capitalized until such building is ready for use as intended.

4.7 Deferred computer software

Deferred computer software is stated at cost net from cumulative amortization which is calculated by the straight-line method within 5 years.

4.8 Deferred tax assets/liabilities

Deferred tax assets/liabilities are recognized for temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes as at the statements of financial position date. They will be realised in future period when the income is realised, or the expenses provided for are actually incurred and considered deductible for income tax purposes.

Deferred tax assets are recognized for deductible temporary differences or addtible tax are deferred tax liabilities if it is highly probable that the Company will generate sufficient taxable profits from its future operations to utilise these assets/liabilities.

As each statements of financial position date, the Company reviews and adjusts the carrying amount of deferred tax assets/liabilities to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets or deferred tax liabilities to be utilised.

4.9 Deferred quality system

Deferred quality system is stated at cost net from cumulative amortization which is calculated by the straight-line method within 3 years.

4.10 Income tax expenses

Income tax expenses are calculated from profit/loss for the years consist of current tax and deferred tax. Income tax expenses recognized in statements of comprehensive income unless part of transaction recorded in shareholders' equity recorded directly to equity.

4.11 Earnings per share

Basic earnings per share is calculated by dividing the profit for the years by the number of weighted average common stocks held by outsiders during the years.

4.12 Employee benefits

Short-term employee benefits

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred.

Long-term employee benefits

Defined contribution plan

The Company provides a provident fund, which is a defined contribution plan. The assets of which are held in a separate trust fund and managed by the external fund manager. Such provident fund is contributed by payments from employees and the Company. Contributions to the provident fund are charged to the statements of comprehensive income in the incurred year.

Defined benefits plan

Provision for employee retirement benefits is recognised as an expense of operations over the employee's service period. It is calculated by estimating the amount of future benefit earned by employees in return for service provided to the Company in the current and future periods, with such benefit being discounted to determine the present value. The reference point for setting the discount rate is the yield rate of government bonds as at the reporting date. The calculation is performed by a qualified actuary using the Projected Unit Credit Method.

4.13 Significant accounting judgments and estimates

In preparation of financial statements in accordance with generally accepted accounting principles requires management to use judgment on various estimates and assumptions that will affect the reported amounts of revenues, expenses, assets and liabilities including the disclosure of contingent assets and liabilities. Actual results may differ from those estimates.

Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions of significant accounting relate primarily to allowance for doubtful accounts, depreciation of plant and equipment, amortization of intangible assets, amortization of deferred quality system and provision for long-term employee benefits. All other estimates mentioned above are further disclosed in the corresponding notes to the financial statements.

5. CASH AND CASH EQUIVALENTS

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Cash	2,353,658	5,890,481
Bank deposits	32,956,088	29,943,574
Total	35,309,746	35,834,055

6. INVESTMENTS

6.1 Open-ended fund

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Open-ended fund	147,141	147,141
Allowance for investment adjustment	209	(14,094)
Open-ended fund-Fair value	147,350	133,047

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Unrealized gain (loss) on open-ended fund	14,303	(24,215)

6.2 Short-term investments - Trading securities

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Short-term investments-at cost	2,007,731	2,007,731
Allowance for investment adjustment	(254,948)	(238,431)
Short-term investments-Fair value	1,752,783	1,769,300

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Unrealized loss on trading securities	(16,517)	(234,462)

6.3 Long-term investments - Available-for-sale securities

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Acquisition cost	222,296	222,296
Gain from the remeasuring of investment in available-for-sale securities	5,316,504	4,934,304
Fair value at ending years	5,538,800	5,156,600

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Gain from the remeasuring of investment in available-for-sale securities	382,200	822,700

6.4 Deposits at financial institutions

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Bill of Exchange 6 - 8 Months	-	1,330,000

7. TRADE AND OTHER RECEIVABLES

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
The trade accounts receivable are classified by outstanding balances of aging as follows :		
Current	101,082,884	100,450,213
Overdue within 3 months	5,899,332	9,523,407
Over 3 - 6 months	1,858,842	1,948,537
Over 6 - 12 months	1,263,973	2,551,132
Over 12 months	3,283,611	3,428,171
Total	113,388,642	117,901,460
Allowance for doubtful debts	(3,264,709)	(3,980,873)
Trade accounts receivable-net	110,123,933	113,920,587
Other receivables	70,000	60,000
Total trade and other receivables	110,193,933	113,980,587

8. INVENTORIES

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Medicines and medical supplies	35,489,686	33,045,626
General supplies	8,251,453	7,681,512
Total	43,741,139	40,727,138

9. FIXED DEPOSITS AT BANK WITH RESTRICTIONS

Fixed deposits at bank, for the portion of long-term investments are pledged with the commercial bank as collateral for the issuance of bank guarantee.

10. PROPERTY, PLANT AND EQUIPMENT

	AMOUNT IN BAHT									
	Land	Building and structure	Medical tools and equipment	Vehicles	Furniture and fixtures	Office equipment	Computer equipment	Other equipment and tools	Assets under construction	Total
<u>Cost</u>										
January 1, 2013	218,303,489	810,783,214	483,057,257	14,115,764	67,253,450	46,697,359	82,349,014	20,877,274	61,918,666	1,805,355,487
Increase	356,905,377	5,633,075	44,255,971	1,400,000	2,483,200	1,807,154	6,414,131	2,954,109	145,160,258	567,013,275
Sold/Unused	-	(7,384,918)	(11,284,787)	(1,375,088)	(692,880)	(423,543)	(7,937,235)	(150,743)	-	(29,249,194)
Transfer to/from	-	117,092,899	23,928,456	2,206,000	5,555,788	4,385,521	-	403,277	(153,571,941)	-
December 31, 2013	575,208,866	926,124,270	539,956,897	16,346,676	74,599,558	52,466,491	80,825,910	24,083,917	53,506,983	2,343,119,568
Increase	-	18,705,294	23,539,899	-	1,290,948	2,386,400	2,862,527	2,662,797	57,751,713	109,199,578
Sold	-	(7,281,148)	(10,265,051)	-	(1,351,651)	(907,002)	-	(1,063,647)	-	(20,868,499)
Transfer to/from	-	43,179,536	-	-	456,160	1,737,030	1,751,376	143,927	(47,268,029)	-
December 31, 2014	575,208,866	980,727,952	553,231,745	16,346,676	74,995,015	55,682,919	85,439,813	25,826,994	63,990,667	2,431,450,647
<u>Accumulated Depreciation</u>										
January 1, 2013	-	437,047,837	253,314,265	12,994,688	35,900,708	32,433,392	45,076,588	15,755,136	-	832,522,614
Depreciation for the year	-	44,035,300	43,260,160	799,002	9,155,893	4,678,576	13,695,394	2,379,591	-	118,003,916
Disposals/Unused	-	(7,384,910)	(11,075,001)	(1,365,621)	(369,163)	(415,349)	(7,744,570)	(125,920)	-	(28,480,534)
December 31, 2013	-	473,698,227	285,499,424	12,428,069	44,687,438	36,696,619	51,027,412	18,008,807	-	922,045,996
Depreciation for the year	-	51,758,916	47,029,383	776,617	8,683,848	4,917,986	11,302,678	2,275,729	-	126,745,157
Disposals	-	(7,267,005)	(9,832,201)	-	(1,351,608)	(842,458)	-	(1,054,190)	-	(20,347,462)
December 31, 2014	-	518,190,138	322,696,606	13,204,686	52,019,678	40,772,147	62,330,090	19,230,346	-	1,028,443,691
Net book value										
December 31, 2013	575,208,866	452,426,043	254,457,473	3,918,607	29,912,120	15,769,872	29,798,498	6,075,110	53,506,983	1,421,073,572
December 31, 2014	575,208,866	462,537,814	230,535,139	3,141,990	22,975,337	14,910,772	23,109,723	6,596,648	63,990,667	1,403,006,956

In 2014 and 2013, part of Company's land at book value of Baht 7.87 million are mortgaged as collateral for bank overdrafts and loans from certain commercial bank.

As at December 31, 2014 and 2013, the Company recognized interest expenses to land and assets under construction amount of Baht 506,079 and Baht 6,416,090, respectively.

11. DEFERRED COMPUTER SOFTWARES

	AMOUNT IN BAHT		
	DEFERRED COMPUTER SOFTWARES	COMPUTER SOFTWARES UNDER INSTALLATION	TOTAL
<u>Cost</u>			
January 1, 2013	104,943,255	-	104,943,255
Increase	4,544,010	6,313,435	10,857,445
December 31, 2013	109,487,265	6,313,435	115,800,700
Increase	3,720,104	142,310	3,862,414
Transfer to/from	355,775	(355,775)	-
December 31, 2014	113,563,144	6,099,970	119,663,114
<u>Accumulated amortization</u>			
January 1, 2013	64,886,622	-	64,886,622
Amortization for the year 2013	14,429,275	-	14,429,275
December 31, 2013	79,315,897	-	79,315,897
Amortization for the year 2014	11,176,772	-	11,176,772
December 31, 2014	90,492,669	-	90,492,669
Net book value			
December 31, 2013	30,171,368	6,313,435	36,484,803
December 31, 2014	23,070,475	6,099,970	29,170,445

12. OTHER NON-CURRENT ASSETS

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Deferred quality system	565,121	1,743,064
<u>Add</u> Increase	4,377,503	-
<u>Less</u> Amortization for the years	(1,416,035)	(1,177,943)
Net book value	3,526,589	565,121
Deposit for assets	2,351,008	1,640,465
Others	1,258,782	2,316,576
Total	7,136,379	4,522,162

13. SHORT-TERM LOANS FROM FINANCIAL INSTITUTIONS

PARTICULARS	AMOUNT IN BAHT		Repayment
	2014	2013	2013
Short-term loans	-	160,000,000	1. Principal Baht 70 million are repayable in January 2014. 2. Principal Baht 90 million are repayable in March 2014. 3. Interest rate as stipulated in the agreement.

14. TRADE AND OTHER PAYABLES

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Trade accounts payables	59,171,263	55,563,918
Accrued expenses	36,085,856	28,391,880
Accrued doctors' fees	50,389,539	50,367,815
Others	25,952,997	20,435,574
Total	171,599,655	154,759,187

15. PROVISION FOR LONG-TERM EMPLOYEE BENEFITS

Provision for long-term employee benefits as at December 31, 2014 and 2013 which are compensations on employees' retirement, are as follows

PARTICULARS	AMOUNT IN BAHT	
	2014	2013
Defined benefit obligation at beginning of years	39,408,258	35,099,671
Current service cost	5,799,128	6,553,492
Interest cost	1,312,826	1,151,045
Benefits paid during the years	(1,412,785)	(3,395,950)
Defined benefit obligation at end of years	45,107,427	39,408,258

The principle assumptions used in determining the employee benefits are shown as follows:

	For the years ended December 31, 2014 and 2013
Discount rate	3.3761% per annum
Salary increase rate	3 - 5.5% per annum
Staff turnover rate	6 - 23 % per annum

16. LEGAL RESERVE

The Company has appropriated the legal reserve which duly met 10% of authorized share capital, in compliance with the Public Company Act. Such reserve is forbidden for dividend payment.

17. DIVIDEND PAYMENT AND DIRECTORS' REMUNERATION

On April 25, 2014, the Ordinary General Shareholders' Meeting was held and approved a resolution to pay dividend at Baht 0.91 per share to the shareholders of 160 million shares, totalling Baht 145.60 million, including directors' remuneration amounting to Baht 2.41 million. The dividend payment was made on May 23, 2014.

On April 26, 2013, the Ordinary General Shareholders' Meeting was held and approved a resolution to pay dividend at Baht 0.93 per share to the shareholders of 160 million shares, totalling Baht 148.80 million, including directors' remuneration amounting to Baht 2.46 million. The dividend payment was made on May 23, 2013.

18. EXPENSES BY NATURE

EXPENSES	AMOUNT IN BAHT	
	2014	2013
Medicine and medical supply consumptions	383,555,278	370,251,884
Directors and management benefit expenses	13,667,250	13,614,800
Employee benefit expenses	433,664,716	412,701,392
Doctors' fees	434,137,016	401,727,525
Depreciation and amortization expenses	139,337,964	133,611,134
Bad debts	928,080	-
Doubtful debts increase (decrease)	(716,164)	1,578,526
Finance cost	3,342,067	1,357,861
Other expenses	155,998,804	158,802,114
Total	1,563,915,011	1,493,645,236

19. INCOME TAXES

Corporate income tax of the Company for the years ended December 31, 2014 and 2013 are calculated from the accounting profits and adjusted with other revenues and some expenses which are exempted from income tax or being disallowable expenses in corporate income tax computation.

The Company income taxes are calculated at the rate of 20 per cent in 2014 and 2013.

Income tax expenses recognize in statements of comprehensive income consist:

(AMOUNT IN BAHT)

FOR THE YEARS ENDED DECEMBER 31,	2014	2013
Corporate income tax for the years	66,526,365	61,004,382
Amortization and reversal of temporary differences assets/liabilities on temporary differences	(997,044)	(1,229,158)
Income tax expenses	65,529,321	59,775,224

As at December 31, 2014 and 2013, the deferred tax assets/liabilities arose from the following temporary differences:

(AMOUNT IN BAHT)

PARTICULARS	2014	2013
Accumulated temporary differences in the statements of income		
Unrealized (gain) loss on open-ended fund	(209)	14,094
Unrealized loss on trading securities	254,948	238,431
Allowance for doubtful accounts receivables	3,264,709	3,980,873
Provision for long-term employees benefits	45,107,427	39,408,258
Total	48,626,875	43,641,656
Temporary differences in the Shareholders' Equity		
Gain from the remeasuring of investment in available-for-sale securities	(5,316,504)	(4,934,304)
Total	43,310,371	38,707,352
Deferred tax assets calculated from tax rate of 20%.	8,662,074	7,741,470

20. FINANCIAL INFORMATION BY SEGMENT

The Company is engaged in the business of medical treatment in one geographical area, Thailand. Therefore, the financial information by segment is not shown in these financial statements.

21. COMMITMENT

21.1 As at December 31, 2014 and 2013, the Company has commitment from the issuance of bank guarantee as follow :

PARTICULAR	AMOUNT IN BAHT	
	2014	2013
Letters of guarantee issued by commercial bank	4,276,800	4,276,800

21.2 Commitment under service agreement

As at December 31, 2014, the Company has entered into service agreements which can be cancelled when the counter party has prior notice 30 to 90 days in advance the amount of Baht 23.10 million, and the contract which can not be cancelled amount of Baht 0.87 million.

21.3 Capital expenditure commitments

As at December 31, 2014, the Company has capital expenditure commitments to pay a total of Baht 2.55 million regarding to the building renovation agreement and Baht 27.15 million in regarding to the contractions contract design the addition of the new hospital.

22. PROVIDENT FUNDS

In compliance with the Provident Fund Act. B.E. 2530 (1987), the Company and its employees have jointly set up the provident fund which consists of partial contribution by its staff and another part by the Company as defined. The Company has appointed TISCO Asset Management Company Limited to be fund manager to manage this fund according to the Ministerial Regulations. The members are entitled to receive benefits according to the rules as stipulated.

Fund contribution from the Company is recorded as expenses in the comprehensive income statements for the years ended December 31, 2014 and 2013 amount of Baht 4.23 million and Baht 3.90 million, respectively.

23. DISCLOSURE OF FINANCIAL INSTRUMENTS

The Company has information relating to financial instruments, as follows:

23.1 Accounting policies

- Accounting policies are disclosed in Note 4 to the financial statements.

23.2 Risk from breach of contracts

- The Company might have risk from breach of contract, in case the contracting party does not follow the requirement in the contract which may cause damage to the Company.
- The risk with respect to the concentration of credit arose from trade accounts receivable are limited due to the large number of customers and their dispersion.
- For the financial assets shown in the statements of financial position, the book value of such assets is net from various provisions to be estimated fair value.

Such provisions are assumed to be the highest value of risk incurred from breach of contracts.

23.3 Risk relating to interest rate on financial assets and liabilities

Risk from the fluctuation in interest rate may have negative effect to the Company for the current and the following years. The Company expects that it can manage the contingent risk, due to the Company has set up a plan and follow up the situation closely.

23.4 Fair value of financial instruments

The following methods and assumptions are used to estimate the fair value of the financial instruments.

- Financial assets shown at book value which are equal to the estimated fair value.
- Financial liabilities shown at book value which are equal to the estimated fair value.

24. CAPITAL MANAGEMENT

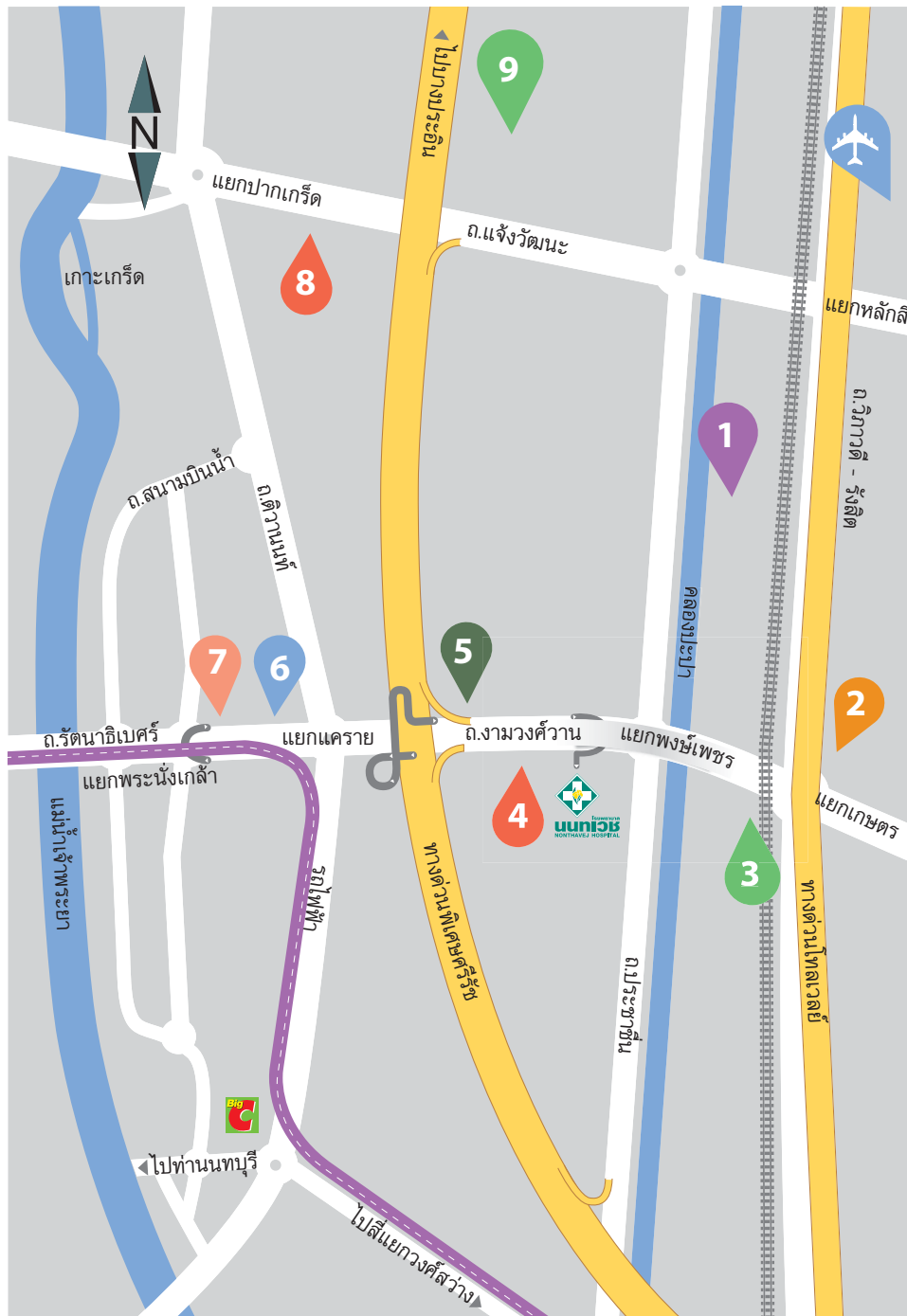
The main objectives of the Company in capital management is to provide the appropriate financial structure and maintain ability to continue its business as a going concern in order to generate returns for shareholders and benefits for other stakeholders.

25. FINANCIAL STATEMENTS APPROVAL

These financial statements are duly approved by the Company's directors on February 25, 2015.



แผนที่



- | | | | | | |
|---|-----------------|---|-----------------------|---|--------------------|
| 1 | สนามบินดอนเมือง | 4 | เดอะมอลล์ งามวงศ์วาน | 8 | เซ็นทรัล แจ้งวัฒนะ |
| 2 | ม.ธุรกิจบัณฑิต | 5 | พันธุ์ทิพย์ พลาซ่า | 9 | เมืองทองธานี |
| 3 | ม.เกษตรศาสตร์ | 6 | ศาลากลางนนทบุรี | | |
| | สถานีรถไฟบางเขน | 7 | เซ็นทรัล รัตนาธิเบศร์ | | |

โทร. 0-2596-7888